



Better Places Partnership (HSP)

MONDAY, 17TH DECEMBER, 2007 at 18:30 HRS - CIVIC CENTRE, HIGH ROAD, WOOD GREEN, N22 8LE.

MEMBERS: Councillor Brian Haley (Chair), Councillor Lorna Reith, Niall Bolger, David Morris, Ibilola Campbell, Bob Maltz, Catherine Stenzl, Ceri Williams, John Brown, David Hobbs, David Anstey, Ellen Struthers, Neil Mawson, Symon Sentaine, Vicky Hobart, Pamela Moffatt, Peter Livermore, Jill Sterry, Judith Hanna.

AGENDA

1. APOLOGIES AND INTRODUCTIONS

2. DECLARATIONS OF INTEREST

Members must declare any personal and/or prejudicial interests with respect to agenda items and must not take part in any decision required with respect to these items.

3. URGENT OF BUSINESS

The Chair will consider the admission of any late items of urgent business. (Late items will be considered under the agenda item where they appear. New items will be considered under item 11 below).

4. MINUTES (PAGES 1 - 6)

To confirm the minutes of the meetings held on 1 October 2007 as a correct record of the meeting.

5. APPOINTMENT OF VICE-CHAIR

To appoint a Vice-Chair for the current Municipal Year (no nominations were received for the position of Vice-Chair at the previous meeting).

6. GREENEST BOROUGH STRATEGY (PAGES 7 - 44)

A presentation will be given.

7. **QUARTERLY MONITORING UPDATE FOR BPP PROGRAMME OF PROJECTS (PAGES 45 - 48)**
8. **LOCAL AREA AGREEMENT (LAA) UPDATE (PAGES 49 - 88)**
9. **NEIGHBOURHOOD RENEWAL FUNDING (NRF) AND STRONGER, SAFER COMMUNITIES FUNDING (SSCF) UPDATE (PAGES 89 - 96)**
10. **REVISED TERMS OF REFERENCE**

Report to follow.

11. **NEW ITEMS OF URGENT BUSINESS**

To consider any new items admitted under item 2 above.

12. **ANY OTHER BUSINESS**

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**MINUTES OF THE BETTER PLACES PARTNERSHIP BOARD,
HELD ON 1 OCTOBER, 2007**

Members Present: Councillor Brian Haley (Ch), Councillor Lorna Reith, Niall Bolger, David Morris, Catherine Stenzl.
In Attendance: Zena Brabazon, Chris Beckwith, Joanna David, Margaret Gallagher, Janice Robinson, Xanthe Barker.

LC1. APOLOGIES AND INTRODUCTIONS

Apologies for absence were received from the following:

David Anstey
John Brown
Judith Hanna
Vicky Hobart
Pamela Moffat

LC2. DECLARATIONS OF INTEREST

No declarations of interest were made.

LC3. MINUTES OF 25 JUNE 2007

The minutes of the 25 June 2007 were confirmed as a correct record of the meeting and signed by the Chairman.

LC4. APPOINTMENT OF VICE-CHAIRMAN

There were no nominations for Vice-Chair and therefore a Vice-Chair was not elected.

Further reference is made to this item under LC5.

LC5. DRAFT REVISED TERMS OF REFERENCE

The Board considered a report setting out a revised set of Terms of Reference for the Better Places Partnership Board.

At the previous meeting it had been agreed that the Terms of Reference should be revised and circulated over the summer. However, given that partners were likely to be on holiday, it had been considered that it was preferable to wait and submit these at this meeting in order to allow all partners to comment on them.

It was noted that the final version of the Terms of Reference would be agreed at the Boards next meeting on 17 December and that Board members should submit any comments or proposed amendments to Janice Robinson by 12 December.

This formed the first comprehensive review of the Board's Terms of Reference since it had been established. A 'light touch' approach had been adopted and there had been a focus on outcomes rather than formal protocol within the document.

The Chairman noted that the position of Vice-Chair had not yet been filled and suggested that it would be useful if a representative from one of the partner organisations was nominated. Once the membership of external partners was determined a Vice-Chair could be appointed from one of these organisations.

It was noted that one of the Boards objectives was to oversee the Better Places projects and that the Board was accountable for the delivery of these. Given the importance of this responsibility it was agreed that the Terms of Reference should reflect this responsibility.

The Board discussed the newly established Integrated Housing Board (IHB) and the potential cross over of work between the bodies. There was agreement that consideration should be given to this and that the Terms of Reference should be amended as appropriate to ensure that areas applicable to both bodies were not considered in isolation. There was a general consensus that work was required to map out the areas where there was cross over between the IHB and BPP.

During discussion it was also suggested the following should be included within the Terms of Reference:

- The Boards objective to Build Cohesive and Empowered Communities
- Membership should make provision for the cooption of individuals with specialist knowledge in specific areas where appropriate.
- The inclusion of reference to the disclosure of personal and prejudicial interests.

Following discussion partners were asked to send their comments and suggestions regarding revisions to the Terms of Reference to Janice Robinson by 12 December at the latest.

RESOLVED:

- i. That the draft revised Terms of Reference be approved for further consultation with Board members.
- ii. That the revised Terms of Reference be brought back to the Board for final approval on 17 December 2007.

LC6. LOCAL AREA AGREEMENT (LAA) TARGETS 2008/09

The Board received a report outlining the proposed target areas for the Local Area Agreement (LAA).

The proposed target areas reflected the priorities that were identified following consultation with local residents and existing knowledge of the gaps where national

standards were not being met. There had also been input from partners at the HSP Seminar held in June.

It was noted that there had been an initial meeting with GoL on the 14 September to discuss the proposed targets and that the meeting had been positive. Representatives from GoL had commented that the Council had made good progress and that the targets identified formed a good initial basis for further discussion.

At present guidance was still awaited from central Government in relation to national priorities and until this was received the targets were subject to change.

The Chair noted that there were three targets in relation to the environment and sustainability and questioned whether these should be revised following the formation of the Integrated Housing Board. There was a general consensus that this should be looked at and any that any cross cutting areas should be considered and reflected in the proposed targets.

It was noted that the Greenest Borough Strategy should be reflected in the environment and sustainability targets. During discussion it was suggested that the Enterprise Board should also take on the criterion in relation to sustainability.

The Board was reminded that the Government had indicated that the LAA's would form one of the key funding streams for partners in the future and that this should be kept in mind when setting the targets.

RESOLVED:

To note the report.

LC7. COMMUNITY TRANSPORT HARINGEY

The Board received a presentation on the Community Group Transport Service (CGTS) from Chris Beckwith of HCT, which set out what the CGTS was and how it benefited local residents.

It was noted that the service had been launched in Haringey in April 2006 and since its establishment it had proved popular amongst residents. In addition to the CGTS the HCT also provided a mini bus service that used volunteer drivers and allowed any member of the public between the ages of twenty-one and seventy, with a Minibus Drivers Awareness Scheme (MiDAS) certificate, to drive a mini bus.

The HCT also offered a range of other services designed to provide local transport options to people who were unable to access mainstream public transport.

It was suggested that the Neighbourhoods team should be asked to contact community groups applying to the Council for grants towards trips and suggest that they use the HCT rather than private operators. It was noted that vehicles usually used by schools were often available during the school holidays and that it may be possible to utilise these.

The Board discussed the Shop Mobility Scheme currently operating in Wood Green and it was noted that members of the public often experienced problems accessing this due to the location where the scooters were stored. The contract for this scheme was currently being renegotiated and there was a general consensus that progress on this should be reported to the Board with a view to the possibility of HCT operating the scheme.

The Chair thanked Chris Beckwith for his presentation on behalf of the Board.

RESOLVED:

That the presentation be noted.

LC8. PROGRESS UPDATE ON NRF/SSCF PROGRAMME 2007/08

The Chair accepted a late report on progress on the NRF/SSCF Programme for 2007/08. It was noted that it had not been possible to compile the report for despatch with the agenda as some of the information required was unavailable at the time of publication.

The report detailed the Projects Programme that was agreed by the HSP on 22 January and demonstrated how each project was aligned to LAA targets. The report also set out who was accountable the delivery for each project. It was noted that this would be audited on an annual basis.

The Board discussed the report and the Chair suggested that in future it would be useful if columns were added to the table to show expenditure to date, against the budget allocation to date and against the overall budget. It was also noted that the relevant BVPI's should be included and reflected in the table and that officers would also need to address this.

The Chair noted that the price of metal had increased significantly since the Council's policy on abandoned vehicles had last been reviewed. Given this increase, this policy should be reviewed with a view to obtaining a percentage any profit made from the sale of scrap metal from these vehicles.

It was also suggested that the Board should receive information on the placement of litter bins and the effectiveness of these in lowering litter rates in those areas.

It was noted that although Street Washing was taking place on a regular basis, there was still a perception amongst the public that the Borough was not as clean as it should be. In order to address this, it was suggested that Street Washing should take place in some high profile areas of the Borough in order to demonstrate the Council's commitment to this.

The Board discussed progress in relation to securing a suitable site for Auto Loos, which would be funded from the SSCF. It was noted that there was a proposal to delay this until after Christmas. However, concern was expressed that work should begin as soon as possible to implement the scheme, once agreed.

It was noted that the second half of the financial year had already been reached and that much of the funding available had not been allocated. In order to ensure that

funding was not lost the Board would need to ensure that the funding was used before the end of the year.

RESOLVED:

- i. To note the report.
- ii. That a progress report should be provided in relation to securing the site for Auto Loos funded from the SSCF.

LC9. ANY OTHER BUSINESS

Greenest Borough Strategy

A brief written update was provided on the Greenest Borough Strategy.

It was noted that the strategy was being considered by Cabinet in December; following consideration by Cabinet it would be submitted to the Board for discussion.

Update from Mobility Forum

A written update on the Mobility Forum was submitted on behalf of Pamela Moffat who was unable to attend the meeting.

The report was noted and the Chairman thanked Pamela Moffat for its submission.

Advertising Hoardings

It was noted that a meeting had been held between the Haringey Federation of Residents' Associations and officers from Haringey Council to discuss the removal of illegal advertising hoardings and billboards.

The meeting had provided a useful forum for discussion and further meetings between the Council and the Federation would be held in the future.

It was suggested that it might be useful if particular 'hotspots' or offenders were identified and targeted in order to send out a clear message that illegal advertising hoardings would not be tolerated.

PROPOSED DATES FOR FUTURE MEETINGS

The dates for future meetings as set out below were agreed, subject to the time of the meeting being moved from 7.30pm to **6.30pm**:

17 December 2007, 6.30pm, Civic Centre.

11 March 2007, 6.30pm, Civic Centre.

Date:

**Haringey's Greenest Borough Strategy
Consultation DRAFT**

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Foreword

Protecting the environment has risen to the top of the public agenda in recent years. Our busy consumer lifestyles have increased demand for energy, goods and services. Yet it is now widely accepted that our actions are putting an unsustainable pressure on the environment. We must take action today to protect the environment for future generations.

Haringey Council is committed to leading this change. We have already signed the Nottingham Declaration - committing us to take action to reduce green house gas emissions. This strategy sets out further progress that the Council has already made across a range of services and illustrates our determination to provide excellent services and become one of the greenest boroughs in London.

However, we realise that we cannot do this on our own. We will need the help of everyone living, working visiting or studying in Haringey to turn our vision into reality. Therefore, we welcome your feedback on the contents of this draft strategy and would encourage everyone to get their views known during the consultation process.

Find out more online at www.haringey.gov.uk/goinggreen or email us at better.haringey@haringey.gov.uk .

Cllr Brian Haley

Cabinet Member for Environment & Conservation

The context

Introduction

Located in north London, stretching from the panoramic views at Muswell Hill and Highgate in the west through to the open plains of Tottenham Marshes in the east, Haringey is the cosmopolitan home to approximately 224,500 residents. Some 190 languages are spoken here, highlighting the eclectic mix of cultures that makes Haringey a dynamic and exciting place in which to live, work, visit and study.

As a London borough, we have many challenges. More and more people want to set up a home here, conduct business and get out and about. However, our busy modern lifestyles are beginning to put pressure on the environment. The future of the environment is the defining issue for this generation. It's up to us to make changes now and put in place long term solutions that will protect the built and natural environment and encourage biodiversity - securing a sustainable, healthy and fulfilling future for this and future generations.

This strategy is written to highlight the key environmental issues that we need to tackle and acknowledges that it will require a co-ordinated approach with both our partners and local stakeholders to deliver its outcomes. It also provides the context, breadth and background for everyone in Haringey to take an interest, understand the challenges, and get involved in becoming the first green generation.

Policy context

Global, national, and regional

World leaders have pledged to take steps to create a sustainable future, via commitments at several United Nations summits. This includes the Kyoto Protocol - an international agreement setting targets for industrialised countries to cut their greenhouse gas emissions – and agreement of Agenda 21, which focuses action to tackle climate change locally.

The government is committed to reducing UK greenhouse gas emissions by 12.5% by 2008-2012 (compared to a 1990 baseline) as per targets set by the Kyoto Protocol. The Draft Climate Change Bill sets out a pathway in statute to further reduce carbon emissions by 60% by 2050. The Building a Greener Future policy statement, published in July 2007, sets out proposals to achieve 'zero carbon' housing within 10 years. The Waste Strategy for England 2007 sets out targets to achieve by 2020 of 50% of household waste recycled, a 45% reduction in household residual waste, and 75% of municipal waste recovered. This and related policies such as carbon emissions trading and landfill tax have created incentives for local authorities to encourage more sustainable practices both of their own operations and those of the wider community and business they serve.

The Mayor's London Plan sets out a framework for waste management and recycling, air quality, energy use, water efficiency and climate change. Additionally, the London Mayor's Green Procurement Code is designed to help stimulate demand for products made from recycled materials.

Local

This strategy provides a framework for a coordinated approach to tackling environmental issues in Haringey. At a local level, there is a number of plans already in place that will all contribute to helping 'green' the borough. Haringey's Sustainable Community Strategy, adopted in June 2007, draws on the aspirations of residents, businesses, the community and voluntary sectors to address the biggest challenges and opportunities facing us over the next ten years. The strategy sets out the following vision and desired outcomes:

"A place for diverse communities that people are proud to belong to"

- People at the heart of change.
- An environmentally sustainable future.
- Economic vitality and prosperity shared by all.
- Be safer for all.
- Healthier people with a better quality of life.
- Be people and customer focused.

The Greenest Borough Strategy will play the key role in achieving two of these priorities; 'an environmentally sustainable future' and 'people at the heart of change,' specifically:

- To tackle climate change and reduce carbon emissions.
- To protect the environment and finite natural resources.
- To reduce waste and enable greater levels of recycling.
- To improve and promote sustainable travel and tackle traffic congestion.
- To develop energy efficient homes and buildings.
- To engage with children and young people, encouraging our future citizens to be the first 'green generation'.
- To continue to improve our excellent parks and open spaces.
- To increase resident satisfaction with (and for people to take a pride in) the areas where they live.

Haringey's Local Area Agreement (LAA) is in place to tackle some of the borough's most challenging problems. This agreement is between the Haringey Strategic Partnership and Government. The Greenest Borough Strategy will help support the achievement of specific LAA targets in relation to recycling, improving parks and open spaces, and energy efficiency.

The Haringey Council Plan 2007/2010 reflects the Council's contribution to delivering the Sustainable Community Strategy through two key priorities:

- To make Haringey one of London's greenest boroughs.
- To create a *Better Haringey*: cleaner, greener and safer.

A number of actions are set out in the Council plan which cover, recycling, open space improvements, sustainable transport, sustainable design and construction, improving cleanliness, road safety and reducing the fear of crime.

Links to further information on major national, regional and local policies and supporting strategies are set out in appendix A.

Costs and investment

In the short term, the Council already has a number of existing policies in place which can contribute to helping green the borough, with relevant funding already in place.

However, some of the measures needed to achieve our longer term aspirations for environmental sustainability and tackling climate change are likely to have significant cost implications over and above existing budget provisions. We will therefore need to maximise existing funding by aligning the strategy with our business planning framework to achieve the best possible and most environmentally sustainable outcomes for Haringey, including whole life costing and invest to save principles.

Initiatives such as the £178 million Building Schools for the Future programme and the potential Decent Homes investment offer an unprecedented opportunity to make sustainable choices during design, construction and ongoing maintenance.

Identifying and maximising external funding for greening the borough must be a priority. We will therefore use this strategy to help us bid for additional external funds. Wherever possible a joined up approach should be developed within the Council and with our external partners in progressing any agreed actions so that resources are most effectively utilised.

We will ensure that appropriate environmental infrastructure is included in our regeneration programmes and we will bid for this where such programmes receive external support. A full financial evaluation and appraisal, along with the environmental impacts of the prioritised programme will be presented in the final strategy in 2008.

Consultation and working in partnership

We acknowledge the priorities set out in this strategy require strong political and managerial leadership, but that we simply won't be effective in delivering change without the help of the local community. The involvement of all community sectors including the Haringey Strategic Partnership, voluntary and community groups, residents, schools, businesses and Council staff will be essential.

Consultation for the Greenest Borough Strategy

There will be extensive consultation on this strategy to give all local stakeholders the opportunity to contribute their ideas, identify common goals and contribute their views on how we will together take forward actions to protect and improve the environment. Set out below are the key elements of the process:

- Elected members are politically accountable and have a leading role to play in setting the direction of the strategy and signing it off. Our partners on the Haringey Strategic Partnership will be responsible for delivering parts of the strategy and they will be integral to the development of this strategy and the consultation process.
- The strategy will also need to take account of existing national, London-wide and local priorities.

Residents, businesses and our community and voluntary sectors are key to the development and success of the strategy. We will use the following processes and forums to reach and engage with them:

- An article in Haringey People – this goes out to all households in Haringey.
- Web based consultation.
- A mail out to community and voluntary organisations.
- Direct consultation with businesses.
- A public consultation event.
- Via the Haringey Strategic Partnership theme boards.
- Area Assemblies.
- Schools.

In the final strategy this section will be updated to show the results of this consultation exercise.

Using existing consultation

We are also using the findings of previous consultation to develop the Greenest Borough Strategy. When we consulted on the Sustainable Community Strategy over the summer and autumn of 2006 you told us that:

- One of the best things about Haringey is the open and natural environment, trees and parks.
- That the borough's public transport is a real asset.
- A cleaner environment with less rubbish would make Haringey an even better place to live.
- That children and young people should be a key focus of the work of the Council and the Haringey Strategic Partnership.

The first ever Better Haringey Green Fair was held in June 2007 and we sought the views of children and adults. The full findings of what you told us can be found on www.haringey.gov.uk and detailed below are the key issues arising from this consultation.

You told us that:

- The Council should expand recycling services particularly to cover flats and to include plastics.
- The Council should ensure it follows its own advice.
- Cycle lanes should link obvious areas and not peter out at key junctions.
- Individuals can do more to recycle more and throw away less.
- Individuals can do more to restrict their own car use.

We have used what residents told us to help inform and develop the draft priorities contained within this strategy.

Cross-cutting themes

Climate change

There is now a wide body of scientific evidence to support the view that climate change is a serious and urgent issue. Globally, three of the hottest years ever recorded have been in the last decade and the world is warmer now than at any other time over the last 12,000 years. Extreme weather events around the world are becoming common. Growing economic wealth has led to excessive generation of waste and an increasing demand on energy. The Stern Review, commissioned by the government, gives a stark warning of worldwide economic recession if action is not taken now.

Haringey's residents have shown that caring for the environment matters to them too. In the recent Better Haringey Survey, 80% of respondents said that climate change posed a problem, with 54% saying it was a big problem.

Haringey Council signed the Nottingham Declaration in December 2006, committing itself to preparing a plan of action to significantly reduce greenhouse gas emissions and to work towards the government target of a 60% reduction in carbon dioxide (CO₂) levels by 2050.

An initial audit was carried out of current and potential activities, followed by the commissioning of a formal climate change study to assess the types of measures needed to meet carbon reduction targets. Baseline carbon emission data (2003) reveals that CO₂ emissions for the London Borough of Haringey are 968ktpa (kilotonnes per annum). Of these 49% are from dwellings, 33% from non-domestic buildings and 18% from transport. A 60% reduction by 2050 implies a reduction of some 580ktpa on 2003 levels. Accounting for expected growth in the borough, the reduction target for CO₂ rises to 776ktpa.

An indicative action plan 'Haringey Council Carbon Reduction Scenarios' has now been prepared. It illustrates a number of small scale short term measures which can be taken to reduce CO₂ emissions. However, the most beneficial and cost effective solution in the long term will require investment in a community heating network distributing hot water to buildings. This will be supplied by a number combined heat and power (CHP) sources.

Learning from this study and indicative actions will now be integrated into the Greenest Borough Strategy.

Better Haringey - raising awareness and involvement

The Better Haringey campaign, launched in September 2003, has been successful in promoting improvements to the built and natural environment. The campaign has focused on strengthening civic pride, encouraging residents, businesses and visitors to help look after the local environment. The first ever Better Haringey Green Fair and Better Haringey Awards, held in June 2007,

celebrated everyone's achievements and marked the starting point for a new focus on environmental sustainability.

The Better Haringey campaign will be integral to this strategy. We will use the strong Better Haringey branding to re-enforce our key messages to tackle perceptions and attitudes, and foster civic pride. Actions to raise awareness and involvement will be integrated within each of the six priorities set out in this strategy.

Our vision

“We will work together to secure a clean, safe and environmentally sustainable future for everyone living, working, visiting or studying in Haringey”.

Key priorities

Six priorities have been identified to help us achieve our vision over the next ten years. These will be supported by a set of guiding principals:

- leading by example
- enabling everyone to take positive action
- acting as a custodian of the environment
- providing excellent front line services.

Priority one: Improving the urban environment

We will create well designed, attractive, clean and safe streets, public spaces and gateways to Haringey that celebrate a dynamic and diverse borough where there is a real sense of belonging and pride among local people.

Priority two: Protecting the natural environment

We will protect Haringey's natural environment by working with local people to ensure that we preserve, improve, and increase green spaces and their use through improved maintenance, accessibility and sustainable practices.

Priority three: Managing environmental resources efficiently

The earth's resources are finite, but we are using and polluting them as if they were not. We will work with everyone in the borough to take forward action to change behaviour and choices on a number of fronts: reducing waste; increasing reuse and recycling waste; conserving water and energy use; and minimising air and water pollution.

Priority four: Leading by example – managing the Council sustainably

Haringey Council is committed to improving the quality of life for everyone in the borough and must lead by example and act as a role model to our residents and to our business community. We will adopt best practice environmental management standards and procurement principles in our own operations.

Priority five: Sustainable design and construction

We will encourage developers and home owners to adopt the highest possible standards and innovative solutions to sustainable design and construction, whilst driving forward our own best practice projects through current investments in schools and social housing.

Priority six: Promoting sustainable travel

We will ease congestion and reduce carbon emissions and pollutants in Haringey. Our aim is to reduce car based journeys and encourage workers, residents and businesses to switch to cycling, walking, public transport and other low carbon alternatives.

Our priorities

Priority 1: Improving the urban environment

Why this is important

We know that the quality of the urban environment in Haringey is important to you and is vital in creating a place in which people wish to live and work. From bustling shopping centres to quiet residential areas, Haringey's cosmopolitan streets will be kept clean and feel safe to use, day and night. Key gateway areas to Haringey such as road arteries and public transport interchanges must give a welcoming first impression of a dynamic and diverse borough where there is a real sense of belonging and pride of local people.

Our aim is to create well designed, attractive, and safe streets, public spaces and gateways to Haringey. This means maintaining regular high quality cleansing, with ongoing education to prevent littering, dumping, fly-posting and graffiti - supported by a highly visible street presence to provide reassurance, deter anti-social behaviour and prevent environmental crime. Eyesores will be routinely tackled by working in partnership with local residents, traders and agencies to achieve expedient and long lasting solutions.

Maintenance, development and regeneration opportunities should be utilised to improve the streetscape through the highest standards of design, use of quality materials, and designing out crime from the outset.

Progress being made

- A rolling Clean Sweep programme to deliver targeted community clear up activities, events and education on a local neighbourhood basis.
- Timed waste collections introduced for businesses and flats above shops to keep the streets clear of rubbish and odours.
- Over 1000 new litter bins and roll out of dog fouling bins to prevent littering.
- Mobile clean teams and additional litter picking services to target visible litter and improve perceptions of cleanliness.
- Street lighting improvement programme to improve road safety and fear of crime.
- Programme of road and pavement maintenance.
- Reassurance through Neighbourhood Wardens and joint working with Safer Neighbourhood Teams.
- Overt and covert surveillance to deter fly-tipping and anti-social behaviour.
- Extensive eyesores programme to tackle problem sites such as railway embankments, waterways and bridges.
- Streetscape manual to improve the design and rationalise the citing of street furniture.
- Audit of historical street furniture and preliminary restoration works.
- Design Awards established.
- Tottenham High Road improvements scheme.

What we will do

Action	Timescale
Develop an improvement, investments and procurement framework for quality public realm.	1 – 3 years
Extend roll out of the Junior Wardens Programme in schools to encourage citizenship and environmental education at a local level.	1 – 3 years
Mainstream the successful ‘Clean Sweep’ programme to develop localised community capacity and involvement in action planning and direct action.	1 – 3 years
Expand the successful eyesores programme to tackle all unsightly problem areas and to develop initiatives and incentives to encourage responsible land ownership.	1 – 3 years
Install on a rolling basis, energy efficient street lighting across the borough.	1- 3 years
Develop area-based recycling and streetscene improvement projects to respond to local communities concerns (‘love your street’ projects).	1- 3 years
Develop an improvement, investments and procurement framework for quality public realm.	1 – 3 years
Develop and implement plans for improvements to the public realm around key public transport interchanges and main road arteries.	3- 5 Years
Develop innovative and sustainable design options for public realm projects such as pollution absorbing road surfaces, permeable surfaces and reducing the ‘heat island’ effect.	3- 5 years

How we will measure success

- Increase actual performance in ‘ENCAMS’ street cleanliness scores to top quartile performance, including industrial estates.
- Increase satisfaction ratings for street cleanliness to top quartile performance.
- Increased feeling of safety both whilst being out and about or at home.
- Proactive response from local stakeholders in tackling environmental eyesores.
- National recognition for best practice urban planning and design.

How you can help

- Please don’t drop litter! Either use a litter or recycling bin on the street or take your waste home with you.
- Report a problem you see on-line using our handy e-form at www.haringey.gov.uk/reportaproblem .
- If you live above a shop or are a business please put your rubbish out at your allotted time. If you are unsure what time this is just call Haringey Accord on 020 8885 7700 or email at callcentre@haringeyaccord.com .

Priority 2: Protecting the natural environment

Why this is important

From the open landscape and waterways of the Tottenham Marshes through to the ancient woodlands of Queens Wood, Haringey is home to a significant amount of parks, small green spaces totalling 383 hectares (inclusive of all borough and other agency managed open space), in excess of 40,000 borough owned trees, 70 sites which offer ecological value and a diverse range of wildlife. These areas and features provide a precious resource for local people and visitors to escape to for relaxation, exercise and an improved sense of well-being.

However, with an increasing urban population come increased traffic, pollution and pressure to build new homes or develop under utilised land. Even ‘brown field’ development sites can provide a rich and varied habitat for wildlife. There is also the threat of climate change that is likely to bring more extreme weather, meaning we need to plan ahead to protect waterways and reduce risk of drought. These demands can all put a strain on the natural environment by reducing the overall number of green spaces, displacing natural habitats, and potentially lowering the overall quality of life for local people.

We will protect Haringey’s natural environment by working with local people to ensure that we preserve existing green spaces through improved maintenance, accessibility and sustainable practices, and will take steps to explore the need and demand for new open spaces. We also want Haringey to look and feel even greener through the provision of suitable planting along highways and footpaths; and an extensive tree planting programme – using species that are drought tolerant and that reduce the occurrence of subsidence.

Progress being made

- Publication of Open Spaces Strategy in 2005 and 10 Park Management Plans.
- Eight nationally recognised award winning Green Flag parks.
- Well established Haringey in Bloom competition.
- Pilot projects under way in partnership with Groundwork.
- Significant external funding secured for major improvements to Markfield Recreation Ground and Finsbury Park.
- User satisfaction ratings increased.

What we will do

Action	Timescale
Ongoing programme of promotion of facilities and resources.	1 – 3 years
Major parks renewal programme and consolidation of the Green Flag programme.	1 – 3 years
Programme to improve smaller open spaces such as pocket parks, ‘Making the Difference’ Area Assembly	1 – 3 years

projects, and green areas around highways and junctions.	
Investigate and secure external funding opportunities to support the achievement of the overarching aims of this priority.	1 – 3 years
Develop policies and strategies to improve management, engagement and protection of the natural environment and associated infrastructure.	1 – 3 years
Enhance people focus and stakeholder involvement in key areas – Parkforce, Friends Groups, Investment Programming, Promotion and Procurement.	1 – 3 years
Update and strengthen the Bio-diversity action plan.	3 – 5 years
Implement sustainable working practices in land management.	3 – 5 years
Review allotments infrastructure and investment.	3 – 5 years
Work with partners to protect and enhance waterways – particularly in relation to forthcoming Olympics regeneration.	3 – 5 years
Review community use and management of assets / buildings and implementation of Asset Management Plan.	5 – 10 years
Explore longer term funding and procurement options.	5 – 10 years

How we will measure success

- Further increase of resident satisfaction ratings (BVPI 119) from 72% to 77% (London borough upper quartile).
- Increased number of Green Flag parks from 8 to 12 by July 2010.
- Sustain and increase open space in line with Local Development Framework and Policy Planning Guidance.
- Achieve top quartile performance for maintenance and presentation of parks (BVPI 199) - target 20%.
- Evidence of increased use and participation.
- Securing external funding and achieving value for money.
- Increasing volunteering by 5%.
- Ensuring that there is a Friends group associated with every Haringey park.

How you can help

- Take pride in your local park – use it and look after it. Get involved by joining your local Friends of Park group.
- Encourage wildlife into your neighbourhood by planting a window box, participating in the annual Haringey in Bloom competition (April – June) or putting up a bird feeder or nesting box.
- Discover Haringey’s environmental and historical sites by going on the Better Haringey Trail around the borough.
- Participate in our volunteer programmes.
- Tell us about your latest visit to a Haringey park by visiting www.haringey.gov.uk/yourvisit .

Priority 3: Managing environmental resources

Why this is important

The earth's resources are finite. But we are using and polluting them as if they were not. We are not only consuming more raw materials, water, energy and fuel but also generating more waste that pollutes the environment. Our lifestyles are one of the major causes of CO2 emissions and climate change. Everyone in the borough – the council and its partners, businesses and residents – needs to change their behaviour and choices.

This priority is about the council leading that change. It will take forward action on a number of fronts: reducing waste; increasing reuse and recycling waste with our partners, residents and businesses; conserving water and energy use; and minimising air and water pollution.

Progress being made

- Two new Reuse & Recycling Centres, open seven days a week.
- Expanded bring and doorstep recycling services, with around 25% of all household waste being recycled.
- 100% of schools recycling at least one material.
- Heavily discounted compost bins available for residents to purchase.
- Real nappies scheme has resulted in 32 tonnes of waste being diverted from landfill.

What we will do

Actions - Waste	Timescale
A new waste management service contract is to be in place, meeting the demands and expectations for Haringey's pursuit of excellence.	1 – 3 years
Achieve equality in coverage of domestic recycling services across the borough.	1 – 3 years
Maximise participation in recycling services through awareness raising campaigns.	1 – 3 years
Reduce contamination of recycled materials through education activities.	1 – 3 years
Increase the number of re-use schemes in operation.	1 – 3 years
Develop on street recycling bins for commuters to include glass, plastic bottles and paper.	1 – 3 years
Introduce a trade waste recycling service.	1 – 3 years
Ensure that local shops reduce the number of plastic bags they produce.	1 – 3 years
Deliver waste audits to businesses to reduce municipal waste.	1 – 3 years
Finding alternatives to landfill/incineration for non-recyclables.	3 – 5 years
Help create local markets for recycled materials.	5 – 10 years

Actions - Energy	Timescale
Agree carbon reduction targets for the Council and the borough.	1 – 3 years
Promotion of sustainable energy targets into all Council business plans.	1 – 3 years
Create an energy fund for 'eco-grants' to support projects that reduce carbon emissions in the borough.	1 – 3 years
Provide energy audits to homes and businesses.	1 – 3 years
Develop promotional literature and guidance on how to reduce energy in the home and at work.	1 – 3 years
Develop partnerships with energy services companies to enhance promotion of energy saving within the borough.	1 – 3 years
Increase use of renewable energy in the borough, and by the Council.	1 – 3 years
Improve the borough's lighting stock to energy efficient models.	1 – 3 years
Set up an 'energy action zone' to promote lifestyle changes in a defined area.	1 – 3 years
Develop environmental awards/incentives to promote 'green' choices to businesses in the borough.	1 – 3 years
Offer residents, schools and businesses energy monitoring devices to increase awareness of energy usage.	1 – 3 years
Develop a good practice 'eco-home' in the borough to demonstrate to residents how homes can be retro-fitted with sustainable improvements such as energy efficiency and 'water smart' measures.	1 – 3 years
Develop a schools education programme on Environmental Resources.	1 – 3 years

Actions – Air & Water	Timescale
Offer subsidised water butts to promote water conservation	1 – 3 years
Offer water saving devices for toilet cisterns.	1 – 3 years
Develop a water quality strategy for the borough.	1 – 3 years
Develop an air quality strategy for the borough.	1 – 3 years
Mapping exercise of air pollution trends in the borough.	1 – 3 years
Promotion of air pollution information and forecasts e.g. 'London air' project	1 – 3 years
Creation of 'clean air' zones in the borough through traffic management.	1 – 3 years
Develop partnerships with Thames Water and the Environment Agency to allow for better management of water courses in the borough.	1 – 3 years
Promotion of green roofs to improve rainwater	1 – 3 years

management, improvement of air quality, reductions in 'heat island' effects, and provide habitats for wildlife.	
Promote sustainable drainage systems, such as natural/permeable surfaces and soak-aways.	1 – 3 years
Promotion of better water management in the home to prevent pollution e.g. use and safe disposal of detergents, pesticides, car oil, grease.	1 – 3 years
Mapping exercise to determine the flooding risks in the borough – a Strategic Flood Risk Assessment as required by PPS25.	1 – 3 years
Develop a flood management plan for the borough.	1 – 3 years

How we will measure success

- Reduce households waste to 345kg per person by 2010/11 and to 340kg per person by 2015/16.
- Reach a target of 35% of all domestic waste recycled or composted by 2010/11, and 45% by 2015/16.
- Tonnes of waste diverted from the waste stream through re-use projects.
- Number of waste audits carried out.
- Number of schools implementing energy efficiency measures.
- Number of compost bins distributed.
- Number of water butts and water-saving devices distributed.
- Number of energy audits carried out.
- Number of energy efficient light bulbs installed – wattage saved.
- Flood risk in the borough identified and mapped.

How you can help

- Reduce your waste buy choosing goods with less packaging.
- Re-use carrier bags when you visit the supermarket.
- Dispose of hazardous waste responsibly.
- Try making your own compost using garden waste or food scraps.
- Give unwanted gifts and clothes to charity.
- Install a water butt to capture rain water in your garden.
- Install a water-saver in your toilet cistern.
- Use energy efficient bulbs.
- Turn lights off when you leave a room.
- Don't leave electrical items on standby – turn off at the plug.
- Unplug mobile phone chargers when you are not using them.
- Turn down the thermostat on your heating system.
- Install loft and/or cavity wall insulation in your home.
- Draft proof windows and doors in your home.
- Wash your car with a bucket and sponge rather than a hose.
- Fix dripping taps and turn off the water when you brush your teeth.
- Use 'grey water' from the home in your garden.

- Plant vegetation which is well adapted to a drier climate so you don't have to water your garden as much.

Priority 4: Leading by Example – managing the Council sustainably

Why this is important

Sustainable development recognises that economic growth cannot continue, if the cost is a poor quality environment and social injustice. These beliefs are not based purely on ‘feel-good’ factors, but sensible and long-term business planning practices, which recognise our current needs and our obligations to future generations.

Haringey Council is committed to improving the quality of life for everyone in the borough and must lead by example and act as a role model, to our residents and to our business community.

The Council is responsible for procuring a large number of goods and services, and operates a large portfolio of municipal buildings. By managing our offices and services responsibly and by adopting sustainable procurement principles we can “do our bit” and help improve local environmental quality, preserve global eco-systems and minimise damaging effects to the climate.

We will adopt best practice environmental management standards and procurement principles, which will ensure we are better placed to support the Sustainable Community Strategy, make efficient use of resources and achieve best value, supporting wider social, economic and environmental objectives, in ways that offer real long-term benefits.

How will we do this?

To deliver these improvements senior managers and members will provide visible leadership and put in place governance processes, which enable environmental, social and economic issues to be considered equitably and leads to a culture where employees and other stakeholders believe sustainable development is a core Haringey value.

We will become more efficient and do more with less, for example using less energy, water, paper, timber, aggregates and transportation, reducing waste and recycling more.

We will use our spending power to buy goods, which develop markets for recycled, fairly traded, grade A appliances, biodegradable, and other environmentally preferable supplies and include innovative technologies and renewable fuels in specifications wherever possible. We will also encourage main suppliers and contractors to provide training for and employ local people, and use local small – medium enterprises (SMEs) and black and minority enterprises (BAMEs).

Progress being made

- New electronic energy billing administration process, eliminating paper invoices, and providing detailed energy consumption information.

- All paper for photocopying is produced from 100% post consumer waste – achieve at nil cost.
- Council has signed the Mayor’s Green Procurement Code, and now only purchases recycled paper.
- Small – medium businesses and black and minority ethnic businesses included in procurement processes.
- Fair trade and healthy choice snacks provided in vending machines on Council premises and fair trade tea and coffee provided at Council meetings.
- Recycling from Council premises includes, paper, cans, plastic cups, cardboard and toner cartridges.
- Initiated a £0.5 million Sustainable Investment Fund available for services to make long term improvements, which they can pay back from the savings generated.
- New IT system, with lower consuming monitors and base units.
- Contract set up for reuse of redundant Council IT equipment, using a local community enterprise firm.
- 100% of the borough’s street lighting is from green energy sources (£500K worth of electricity per annum).
- All corporate buildings are powered by energy sourced from low carbon technology.

What we will do

Action	Timescale
Embed an integrated management approach to corporate social responsibility and improving our environmental performance, across strategy, policy, financial and operational activities. This could include assessing the feasibility of achieving ISO14001 accreditation for the Council, or other accredited Environmental Management System.	1 year
Encourage an organisational culture where environmental resources are valued and sustainable development is understood.	1 – 3 years
Develop and implement a corporate solution for the disposal of assets.	1 – 3 years
Calculate a baseline of the Council’s energy consumption / carbon footprint – and agree reduction targets.	1 – 3 years
Install automated meter reading equipment, upgrade to A rated appliances and use energy conservation equipment and processes in key Council properties to reduce energy use by 10% by 2010.	1 – 3 years
Reduce the waste we produce in our buildings and increase our recycling rates by 10% by 2010.	1 – 3 years
Develop markets for environmentally preferable products, by increasing procurement of recycled and fair trade products, such as stationery, street furnishings and	1 – 3 years

uniforms by 10% by 2010.	
Pilot low energy street lighting.	1 – 3 years
Allocate capital funding for energy efficiency projects for the Council's buildings.	1 – 3 years
Develop a carbon trading scheme for the Council.	1 – 3 years
Install 'grey water' systems for Council buildings sewerage.	1 – 3 years

How we will measure success

- Achieving at least 10% of goods and services purchased by the Council as recycled or fairly traded by 2010.
- Reduce energy consumption in Council managed buildings by 10% by 2010.
- Increase the variety and volume of waste materials collected from Council premises by 10% by 2010.
- Ensuring measurable improvements by integrating environmental management into our performance indicators, communication, decision making and risk management processes.
- Ensuring staff understand the importance of improving their impact on the environment and using resources more efficiently.
- Reduction in carbon emissions as a Council -10% by 2010.
- Percentage of the Council's energy procured from renewable sources.
- Improve energy efficiency of local authority owned dwellings (as measured by BV 63, CPA H11). Improve the average 'SAP' rating from 66 (2006/7) to 71 by 2009/10.

How you can help

- Choose re-usable products rather than disposable ones.
- Choose products with a high recycled content.
- When buying white goods, choose at least 'A' rated appliances to save money, energy and water.
- Switch off electrical equipment, not standby, when not in use.
- Don't buy more than is necessary and re-use or recycle, rather than throwing away.
- Consider environmental issues alongside other issues, like money.

Priority 5: Sustainable design and construction

Why this is important

Haringey is growing. New housing developments, schools, workspaces, shops and municipal buildings are planned as we regenerate the borough. Record levels of funding have been announced to transform Haringey's schools through the Building Schools for the Future (BSF) programme, and it is expected that major funding will be secured to improve social housing to the Government's 'decent standard' by 2010. Haringey has also been set significant targets to increase the number of new homes to be built in borough in the medium to long term. All this will have to be set against the context of expected changes to climate – buildings will not only need to be kept efficiently warm in the winter, but also remain cool in the summer.

These development, refurbishment and regeneration projects present a unique opportunity to secure an environmentally sustainable future for Haringey. The way in which buildings are designed and constructed have a direct and indirect impact on natural resources, climate change, the quality of our lives and our immediate and wider natural environment. Buildings which integrate the principles of sustainability create better and healthier living and working environments and are cheaper to run in the long run. Energy efficient homes help reduce the number of households that are classified as fuel-poor and are critical for achieving UK's climate change objectives. We will encourage developers and home owners to adopt the highest possible standards and innovative solutions to design and construction, whilst driving forward our own best practice projects through current investments in schools and social housing.

Progress being made

- Haringey's 6th Form Centre has achieved excellent BREEAM rating for sustainable design.
- Haringey planning policies for sustainable design and construction.
- Haringey design awards to celebrate best practice for sustainable design.
- Landlord accreditation scheme, setting decent standards for tenants.
- Campaign to reduce incidence of fuel poverty.
- Thermal imaging project to map energy efficiency of buildings.
- Guidance for 'Greening Your Home' has been published.
- Planning approval for a combined heat and power plant in Hale Village development.

What we will do

Action	Timescale
Identify existing good practice in all sectors and disseminate information.	1 – 3 years
Design Awards for sustainable buildings.	1 – 3 years
Renewable energy and Combined Heat and Power (CHP) options to be explored for all key regeneration sites, such	1 – 3 years

as Haringey Heartlands.	
Request energy statements for all major new build proposals.	1 – 5 years
Define a green building standard for all Council owned office refurbishments and new build (linked to construction procurement).	1 – 3 years
Evaluate current national and regional initiatives for sustainable design and funding opportunities.	1 – 3 years
Publish a guide for energy efficiency and renewable energy in conservation areas.	1 – 3 years
Develop incentives and projects for existing private sector housing.	1 – 3 years
Target the private sector to encourage basic sustainability measures such as home insulation or renewable energy installations (e.g. solar panels).	1 – 3 years
All BSF schools to be exemplars.	3 – 5 years
Develop at least one showcase BSF project.	3 – 5 years
Develop at least one showcase housing association project and a model house for sustainable design.	3 – 5 years
Develop at least one zero carbon development in Haringey by 2013.	3 – 5 years
Feasibility into developing local Electricity Supply Company (ESCo) / Combined Heat and Power (CHP) plants.	5 – 10 years

How we will measure success

- Number of new developments with renewable energy options.
- Number of large scale schemes with energy statements.
- Number of large schemes with water saving measures.
- Number of BSF projects with energy reduction /renewable energy measures.
- Number of successful referrals for fuel poverty reduction scheme such as 'hear to help' and warm front.
- Percentage improvement of energy efficiency of all buildings by 2017 against 2007 baseline.
- National recognition for best practice sustainable construction.

How you can help

- Take basic steps to keep your home warm in the winter through loft, door and window insulation.
- Make sustainable home improvements by using the 'Greening your home' guide available on-line at www.haringey.gov/greeningyourhome .
- Switch to energy efficient light bulbs and save £10 per bulb each year on your electricity charges.

Priority 6: Promoting sustainable travelWhy this is important

We are using cars too much to move around. More people than ever now own cars and often use them even for short journeys. This is inefficient on fuel, causes high carbon emissions, reduced air quality, congestion on roads and parking pressures. It often makes the environment unsafe for pedestrians and cyclists, and also means more 'hard' surfaces – roads, car parks, paved over front gardens – which are less able to absorb heavy rainfall.

Our aim is to reduce car based journeys and encourage workers, residents and businesses to switch to cycling, walking, public transport and other low carbon alternatives. Sustainable travel options will be considered for all new developments and we will work with businesses on travel plans. Cycling, walking, public transport, car sharing and car clubs will be promoted and made more attractive. We will also promote improved technology, efficient vehicles, alternative fuels, and install on street electric vehicle charging points.

Progress being made

- Provision of cycling and walking maps.
- Extensive campaign to deliver personalised travel plans to residents.
- Revised parking charges policy based on vehicle carbon emissions and level of car ownership.
- Consolidation of municipal buildings to Wood Green campus to reduce staff travel to meetings.
- Set up of a bike pool for Council staff.
- Purchasing of electric pool vehicles for Council staff.
- Carrying a Council motion to declare that Members and Officers will no longer travel by air on Council business within mainland Great Britain, or when representing the Council in Paris or Brussels.
- Steps taken for increasing the use of information technology, such as video conferencing, to reduce the need to travel.

What we will do

Action	Timescale
Reducing car use	
Implement a comprehensive staff travel plan, including flexible working, improved council facilities for showers / locker rooms, recommendations for staff car and essential car user permits and introduction of departmental oyster cards.	1 – 3 years
Develop travel plans with partners/businesses based on council model.	1 – 3 years
Travel/accessibility plans for all major new developments.	1 – 3 years
Expansion of differential charging related to car CO2 emissions.	1 – 3 years

Implementing car clubs / hire schemes.	1 – 3 year
Car free days.	1 – 3 year

Public and community transport	
Public transport campaigns and advice.	1 – 3 years
Improve bus routes, including cross borough.	1 – 3 years
Improved public transport interchanges.	1 – 3 years
Development of community transport.	1 – 3 years

Cycling	
Cycling training programmes, advice and publicity.	1 – 3 years
Network of safe cycle routes and secure parking.	1 – 3 years
Cycle sharing schemes/buddy schemes.	1 – 3 years

Walking	
Pedestrianised streets.	1 – 3 years
Walking audits of our streets and improvements plans.	1 – 3 years
Increased Home Zones/20mph zones.	1 – 3 years
Network of accessible safe walking routes.	1 – 3 years
Investment in pavements and street lighting.	1 – 3 years

Cleaner / efficient vehicles	
Research on-street electric charging points.	1 – 3 years
Purchase electric cars for Council business.	1 – 3 years
Research into alternative fuel and technologies for Council fleet.	1 – 3 years
Review contracts for coach, minibus and taxi hire.	1 – 3 years
Council fleet management – procurement of alternative technologies.	3 – 5 years

How we will measure success

- Reduction of percentage of staff travelling to work by car compared to 2007 baseline.
- Modal shift from car to others forms of travel.
- Road accident reductions.
- Percentage of borough 20mph zones.
- Number of businesses/partners with green travel plans.
- Number of new developments with green travel plans.
- Improved air quality measured by x % reduction in pollution caused by road traffic.

How you can help

- Get an oyster card and enjoy cheaper travel on public transport.
- Leave your car at home for short journeys and walk or cycle whenever possible – it's also good for your health!

Equalities and sustainability impact assessment

In developing this strategy we will pilot a combined equalities and sustainability impact assessment. The assessment will be published on-line and summarised within the final draft of this strategy.

We will need to consider the impact of the levels of deprivation in the east of the borough, high levels of transience and the wide variety of languages spoken locally. We must be mindful to provide equality in the level of service offered to local people. We must also consider the impact of improved air quality on people with respiratory conditions such as asthma.

The sustainability impact implied by this strategy will also be assessed to gauge social, economic and environmental dimensions of sustainability.

Monitoring our progress

Governance arrangements

Day to day monitoring of progress, tracking of risks and issues and realisation of benefits will be maintained by the existing Better Haringey Stream Board – a high level officer body within Haringey Council, under the direction of the Better Haringey Member Working Group. Highlight reports and performance outturn will be published as part of the regular programme monitoring and performance monitoring reports to the Council's Cabinet.

This strategy will also be adopted by the Haringey Strategy Partnership (HSP). As a partnership of the main organisations in Haringey, the HSP is well placed to tackle the priorities in this strategy collectively. The main partnership is supported by thematic partnership boards that focus on specific areas of activity. Therefore, the Better Places Partnership which focuses on a broad range of environmental issues will fulfil this monitoring role on behalf of the HSP.

Action planning

This strategy sets out our vision and priorities for action over a ten year time horizon. Some of these actions are achievable in the short term – others will require thorough feasibility assessments before any significant investment is made.

In order to track implementation during the lifetime of the strategy, we will publish an action plan to be updated and republished yearly, detailing each action and who is responsible, together with an update on progress made. It will also be an opportunity to take account of new or emerging priorities and actions and how they will be addressed.

Abbreviations and Glossary

Abbreviations

BSF	Building Schools for the Future
CO ₂	Carbon Dioxide
CoNEL	College of North East London
ENCAMS	Charity formerly known as 'keep Britain tidy'
ESCo	Energy Supply Company
GAF	Growth Area Fund
HfH	Homes for Haringey
HMO	houses in multiple occupation
HSP	Haringey Strategic Partnership
ROC	renewable obligation certificates

Glossary

Bio-diversity - the variety of life on our planet, measurable as the variety within species, between species, and the variety of ecosystems.

Brown field - a brown field (development site) is land which has been previously developed, excluding mineral workings or other temporary uses. Concentrating development on brown field sites can help to make the best use of existing services such as transport and waste management and clean up contaminated sites, and assist environmental, social and economic regeneration.

Building Schools for the Future (BSF) - the biggest single government investment in improving school buildings for over 50 years. The aim is to rebuild or renew every secondary school in England over a 10-15 year period.

Carbon Dioxide (CO₂) - A gas present in the atmosphere to the extent of more than 0.03% by volume and playing an important role in the greenhouse effect. It is absorbed by plants and exhaled by animals.

Climate Change - refers to the variation in the Earth's global climate or in regional climates over time. It describes changes in the variability or average state of the atmosphere over time scales ranging from decades to millions of years. These changes can be caused by processes internal to the Earth, external forces (e.g. variations in sunlight intensity) or, more recently, human activities.

Combined heat and power - a fuel-efficient energy technology that puts to use the by-product heat that is normally wasted to the environment.

ENCAMS (Environmental Campaigns Limited) – an environmental charity set up to create effective action by targeting groups to achieve a sustained improvement in local environmental quality and reduce anti-social behavior.

Fair trade – the guarantee that disadvantaged producers in the developing world are getting a better deal.

Greenhouse gas - any gas that absorbs infra-red radiation in the atmosphere. Greenhouse gases include water vapour, carbon dioxide (CO₂), methane (CH₄), nitrous oxide (N₂O), halogenated fluorocarbons (HCFCs), ozone (O₃), perfluorinated carbons (PFCs), and hydrofluorocarbons (HFCs).

Groundwork – Groundwork UK is a registered charity that works alongside communities, public bodies, private companies and other voluntary sector organisations to deliver projects and programmes – including environmental improvements that create cleaner, safer, greener neighbourhoods.

Growth Area Fund (GAF) – funding supplied by central government to enable the growth of housing development on key regeneration sites to help reach home building targets.

Haringey Accord – Haringey's waste contractor.

Haringey Strategic Partnership - aims to improve public services and address the key issues in the Borough through partnership working. The Council joined with local public agencies, community groups and businesses to create the Haringey Strategic Partnership (HSP) in April 2002.

Homes for Haringey – The name chosen for Haringey's ALMO (Arms Length Management Organisation). The organisation has managed the Council's housing since April 2006.

Houses in multiple occupation (HMO) - a house, or a flat, which is occupied by two or more households. This includes houses which have been converted into flats. The most common categories of HMO accommodation are the bedsit type and hostel/bed and breakfast properties. Houses which have been converted into self-contained flats are also HMOs.

Landfill - A method for final disposal of solid waste on land. The refuse is spread and compacted and a cover of soil applied so that effects on the environment (including public health and safety) are minimized. Under current regulations, landfills are required to have liners and leachate treatment systems to prevent contamination of ground water and surface waters.

Open space - Undeveloped land or common areas in a planned community reserved for parks, walking paths or other natural uses.

Renewable obligation certificates (ROC) - Contain information of how electricity was generated, who generated it, and who eventually used it. For each MWh of green electricity an energy company generates they receive one ROC. These can be traded with companies who have failed to meet their ROC obligation.

Sustainability – In an environmental context, this refers to securing rising standards of living (e.g. goods, services, construction, transport), whilst protecting and enhancing the environment.

Travel Plan – A proposed route of travel that utilises more environmentally friendly forms of transport, such as walking, cycling and public transport.

Well-being - The well-being or quality of life of a population is an important concern in economics and political science. It is measured by many social and economic factors. A large part is standard of living, the amount of money and access to goods and services that a person has.

Contact Us

For queries and questions regarding the consultation draft of the Greenest Borough Strategy, please contact the Better Haringey team:

Email: better.haringey@haringey.gov.uk

Telephone: 020 8489 4561

Fax: 020 8489 4591

You can also find out more online at:

<http://www.haringey.gov.uk/goinggreen>

Useful contacts

Help us make a Better Haringey by reporting environmental problems.

Rubbish and Recycling 020 8885 7700

Reporting graffiti 0845 073 1979

Problem vehicles 0845 073 1234

Problem street lights 0500 236 458

Road repairs 020 8489 1335

Parks Customer Care 020 8489 5662

Note sure who to talk to? 020 8489 0000 (switchboard)

Minicom 020 8489 2088

Or why not go on-line and report a problem at:

https://eforms.secure.haringey.gov.uk/ufs/ufsmain?formid=REPORT_A_PROBLEM

Appendix A – Further information

This appendix sets out an index of further information on national, regional and local policies which either impact on or contribute to the draft Greenest Borough Strategy. Hyperlinks are provided to take you directly to the strategy concerned or a contact email address where a document is not available on-line.

Relevant policies:

Planning White Paper 2007 – Planning for a Sustainable Future

<http://www.communities.gov.uk/publications/planningandbuilding/planningsustainablefuture>

Climate Change and Sustainable Energy Act 2006

http://www.opsi.gov.uk/acts/acts2006/pdf/ukpga_20060019_en.pdf

The Stern Review – The Economics of Climate Change http://www.hm-treasury.gov.uk/independent_reviews/stern_review_economics_climate_change/stern_review_report.cfm

Draft Climate Change Bill

<http://www.defra.gov.uk/corporate/consult/climatechange-bill/>

The UK Biodiversity Action Plan

<http://www.ukbap.org.uk/GenPageText.aspx?id=54>

Waste Strategy 2007 <http://www.defra.gov.uk/environment/waste/strategy/>

Eddington Report (Transport)

<http://www.dft.gov.uk/about/strategy/eddingtonstudy/>

Green Procurement Code

http://www.london.gov.uk/mayor/environment/waste/green_procurement_code.jsp

Building a Greener Future – Towards Zero Carbon Development consultation

<http://www.communities.gov.uk/archived/publications/planningandbuilding/buildinggreener>

Meeting the Energy Challenge: A White Paper on Energy (May 2007)

<http://www.dti.gov.uk/energy/whitepaper/page39534.html>

Regional context:

Biodiversity Duty – Guidance for Local Authorities

<http://www.defra.gov.uk/news/2007/070522b.htm>

Draft Local Transport Bill

<http://www.dft.gov.uk/pgr/regional/localtransportbill/>

The Mayor's Transport Strategy

<http://www.london.gov.uk/mayor/strategies/transport/index.jsp>

Greener London – the Mayor's State of Environment Report for London

http://www.london.gov.uk/gla/publications/environment/soereport/soe_summary.pdf

Water Matters: The Mayor's Draft Water Strategy

<http://www.london.gov.uk/mayor/environment/water/docs/la-draft-water-strategy.pdf>

Carbon Reduction Commitment for Local Authorities

<http://www.defra.gov.uk/environment/climatechange/uk/business/crc/index.htm>

Towards the Mayor's Housing Strategy – Consultation paper

<http://www.london.gov.uk/mayor/housing/strategy/index.jsp>

The Mayor's Climate Change Action Plan

<http://www.london.gov.uk/mayor/environment/climate-change/ccap/index.jsp>

The London Plan <http://www.london.gov.uk/mayor/planning/strategy.jsp>

Haringey context:

Sustainable Community Strategy 2007-16

http://harinet.haringey.gov.uk/index/community_and_leisure/hsp/sustainablecommunitystrategy.htm

Sustainable Development: Local Agenda 21 action Plan

<http://harinet.haringey.gov.uk/council/strategiesandpolicies/localagenda21.htm>

Narrowing the Gap: Neighbourhood Renewal Strategy 2002-12

<http://harinet.haringey.gov.uk/index/council/strategiesandpolicies/neighbourhoodrenewalstrategy.htm>

Unitary Development Plan

http://harinet.haringey.gov.uk/index/housing_and_planning/planning-mainpage/udp-2.htm

Air Quality Management Area: Action Plan

http://harinet.haringey.gov.uk/air_quality_management_area_action_plan-oct_04.pdf

North London Joint Waste Strategy – Mayor’s Draft September 2004

http://harinet.haringey.gov.uk/index/environment_and_transport/refuseandrecycling/refuse.htm

Regeneration strategy – economic.regeneration@haringey.gov.uk

The Recycling Strategy – recycling@haringey.gov.uk

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Better Places Partnership Board (BPP)

Date: 17 December 2007

Report Title: Quarterly Monitoring Update for BPP Projects

Report of: Joanna David, Assistant Director Service Improvement

1. Purpose

- 1.1 To report on the current progress across the two programmes, providing monitoring information for spend and progress against outputs and performance.

2. Summary

- 2.1 The report sets out the current position for the programme of projects that the BPP has approved and allocated funding to for the current year 2007/08 with NRF and SSCF funding. The report details of financial spend across the programmes identifying any issues of concern, and progress made against delivery of outputs and outcomes.

3. Recommendations

- 3.1 BPP to note the current position across the programme of projects funded with NRF and to continue to monitor progress for slippage.
- 3.2 BPP to note the current risk of under spend within SSCF programme for the Automatic Public Conveniences project.

4. Background Information

- 4.1 Haringey's Local Area Agreement Grant allocation for 2007/08 is £15,545,909. This comprises 17 mandatory funding streams pooled together in accordance with Government guidance. LAA Finance Guidance stipulates that the LAA Grant must be utilised solely for the purposes of delivering the LAA.
- 4.2 The NRF and SSCF are both mandatory pooled funding streams within the LAA Grant. Haringey's NRF allocation for 2007/08 is £7,862,806, of which the BPP was allocated the sum of £2,240,000. Haringey's SSCF allocation for 2007/08 is £2,193,709, of which BPP was allocated the sum of £1,130,000.
- 4.3 In March 2007 the Haringey Strategic Partnership (HSP) agreed the NRF and SSCF funding for projects and activities to be delivered by the Council and partners, through its thematic boards, for 2007/8.
- 4.4 The NRF and SSCF programmes of projects have been aligned with the LAA outcomes to demonstrate that all allocated spend contribute to the delivery of one of more LAA outcomes (as per LAA Finance Guidance).

5. The current position NRF – programme value £2,240,000

- 5.1 The BPP has approved a total of 20 projects that are currently in receipt of NRF. The majority of these projects are managed through the council and are working towards the cleaner safer greener agenda adding value to statutory provision.
- 5.2 Current spend (as at 27th November 2007) across this programme is £1,377,287 against the allocation of £2,240,000, with the value of £862,717 remaining to be spent by 31st March 08. Spend is currently on target, as per project spend profiles, and project managers are confident that full spend will be achieved as per allocation.
- 5.3 The projects align to National Indicators within the Local Agreement, straddling two blocks: Safer and Stronger Communities block; and Healthier Communities and Older people block.
- 5.4 Good progress has been made against delivery of outcomes and outputs and this is detailed within the progress update table.

6. The current position SSCF – programme value £1,130,000

- 6.1 The BPP has approved a total of six projects that are in receipt of SSCF. The majority of SSCF funding is targeted at capital improvements within the three super output areas, with only a small proportion funding revenue expenditure, as per Government stipulation.
- 6.2 Current spend (as at 27th November 2007) across this programme is £450,879, with the value of £679,121 remaining to be spent by 31st March 08. Traditionally capital spend is profiled heavily towards the last two quarters of the year, and although spend is currently on target, as per project spend profiles) there is always a risk of slippage due to key activity not occurring as originally programmed.
- 6.3 Good progress has been made against delivery of the majority of outcomes and outputs and this is detailed within the progress update table. There is a potential risk to delivering the 'Automated Public Conveniences' project within the specified timescale. Issues of concern have been raised by stakeholders re potential sites identified and further consultation is needed to address this. The project manager will be able to confirm in January / February 2008 whether this project can proceed.
- 6.4 To mitigate against potential risk of under spend it is prudent that considerations are made now as to how the remaining value of spend against this project can be deployed elsewhere. Key actions for consideration include:
 - Identifying which if any of the other capital projects within the SSCF programme can utilise further funds to achieve enhanced outputs against their current programme of projects, within the current timescale.

- Identifying other potential areas of work which is capital spend, will contribute to the current LAA outcomes and indicators that will add value to the cleaner safer greener agenda – where funds may be deployed within current timescales
 - Formally requesting to carry forward under spend into 2008/09 to complete the 'Automated Public Conveniences' project within a revised timescale.
- 6.5 Although there is potential to carry forward 5% under spend into 2008/09 this will need to be officially requested and approved by Government Office for London. Clarity will be sought as to whether the value of carried forward is 5% of the overall SSCF allocation which represents £109,000 or 5% of the Cleaner Safer Greener Element of the SSCF grant which only represents £49,000.

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Better Places Partnership Board (BPP)**Date:** 17th December 2007**Report Title:** Local Area Agreement (LAA) Update**Report of:** Niall Bolger Director of Urban Environment**Summary**

The purpose of this report is to provide background information and context to the BPP and an up to date overview on the development of the LAA

This report:

1. Gives the background to the development of this new Local Area Agreement
2. Sets out a summary of how we are expected to develop the LAA
3. Summarises where we currently are in this process
4. Sets out the next steps and some of the factors we need to consider in relation to the new indicators
5. Gives a number of links and appendices to give people further and more detailed information on the national indicators and Haringey's context

Recommendations

- 1 That the BPP note the contents of the report.
- 2 That the LAA is a key topic at a future BPP

For more information contact

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1. Background to the new LAA framework

1.1 Changes to the funding regime

The Local Government and Public Involvement Act gives effect to a number of legislative changes which can strengthen the place-shaping role of partnership working. The Comprehensive Spending Review 07 (CSR07) underpins the new LAA framework. Government is pooling 39 disparate and separate funding streams into a new **Area Based Grant** (ABG) for partnerships to allocate. These are listed as **Appendix 1**, and include a new working neighbourhoods allocation (replacing NRF). Full information about the ABG should be available in early December.

1.2 New national indicators

In line with this more holistic approach, which gives greater freedoms and flexibilities for local decision making, the CSR 07 also sets out the 198 National Indicators which are their key measures, and *from which* local partnerships can select and agree up to 35 (plus 16 Dept of Children Schools and Families targets) as priorities for their locality, based on their local circumstances. These national indicators are attached through the following link [National Indicators](#)

1.3 Pooled funding and a new performance framework

In pooling the funding and reshaping the performance framework, the government has an expectation that local partnerships can work to their agreed joint outcomes, allocate the ABG and pooled funding to do this and so better meet local needs and transform services as necessary. From 2008/9 the link between LAAs and particular funding streams is broken, removing specific funding for specific targets and specific LAA grants. In combining the funding there is an even stronger imperative on partnerships to plan and work together. This forms the basis for the new style LAA which must be ready for implementation by June 2008. The new performance framework will be fully effective from April 2009.

1.4 Moving to the new Comprehensive Area Assessment and the duty on statutory partners

From April 2009 the Comprehensive Performance Assessment (CPA) will be replaced by the Comprehensive Area Assessment (CAA). The CAA will be the main mechanism through which LAA performance will be managed. A critical element of the new CAA will be the *area risk assessment* which 'will hold members of the local strategic partnership jointly to account' for their impact on the priority outcomes for local people, as set out in the Local Area Agreement. (Gareth Davies, Audit Commission).

This new CAA will:

- be outcome focused
- reflect citizen and community perspectives and experience,
- take into account the views of and concerns of more vulnerable members of local communities.
- With local perceptions of services and service delivery forming part of the assessment.

Developing the new LAA and telling Haringey's story

Communities and Local Government have issued guidance on developing the LAA. This can be found through the following link: [LAA guidance](#). Using this guidance will in summary mean the following for Haringey

- Haringey's Sustainable Community Strategy (SCS) was developed on thorough and robust consultation. We need to ensure that our Local Area Agreement draws on the SCS to tell the story of place, uses relevant evidence and that it (the LAA) is developed in line with community aspirations and priorities.
- The narrative and vision within the SCS should be the starting point for identifying our priorities. Shown in Appendix 2 is a table that sets out the Better Places Priorities alongside the SCS priorities and the appropriate national indicators.
- Councillors will play a fundamental role in the development of the SCS by bringing their local knowledge and community leadership role to the process.

3. Preparing for the new LAA 2008-9

3.1 Where we are now

At the launch of the SCS the Haringey Strategic Partnership (HSP) started the process of identifying its top priorities. This sets the context for confirming our final 35 key indicators. These indicators can be seen in the excel table Appendix 3. The HSP has formed a Performance Management Group to oversee this process. This group includes the Council Leader. However, it is critical that the rest of the wider Partnership informs the process and help refine the choice of targets before they are signed off by the HSP.

3.2 The Government Office for London

The LAA is being negotiated with government with the Government Office for London acting as bridge between ourselves and government.

3.3 Developing the narrative or story

Officers supporting the thematic partnership boards will start to draft the narrative or 'story' to support our choice of LAA targets. The considerations of the BPP, will inform this process. There will be a verbal feedback on this process to the BPP on 17th December 2007.

3.5 Incorporating the priorities of the Better Places Partnership

The BPP has been reconsidering its priorities through the review of the Terms of Reference. Together with the Sustainable Community Strategy, the emerging Greenest Borough Strategy and the work and experience of Better Haringey, these will be used to help inform the narrative that will support the BPPS choice of targets.

4. Next Steps

4.1 Considering the targets and indicators

Appendix 2 sets out the BPP priorities, together with our LAA existing targets and all the new relevant National Indicators. The table also indicates linked or cross cutting targets. The BPP will need to consider these targets in the context of

- those most pressing issues facing Haringey
- those issues that we can make the biggest difference and impact upon
- those issues that are important to local people

4.2 Considering the new indicators and making them work together

There are a number of new areas for consideration these include tackling climate change and meeting population growth and change. Both of these are cross-cutting areas that do not lay solely with this board. Appendices 2 and 3 show the national indicators and priorities across the partnership. It should be borne in mind that the BPP is just one board and we are not likely to get more than 3-4 indicators within the 35. Moreover we need to think about the cross-cutting nature of indicators and how they might work in tandem with each other to better promote those outcomes we want to see.

4.3 Timescales

The final sign-off for this entire process will be June 2008. An update will be given at the BPP meeting on 17th December 2007 on how this affects the BPP meeting cycle.

Appendix 1

CSR07: Grants to be delivered via Revenue Support Grant

Access and Systems Capacity
Delayed Discharges
Children's Services
Waste Performance and Efficiency

CSR07: Grants to be delivered via Area Based Grant

A comprehensive list will be published at the time of the provisional local government finance settlement. However, Area Based Grant will include, as a minimum, the following grants. In addition, CLG aim to include Supporting People programme grant from 2009/10, dependent on pilots in 2008/09

not raising serious concerns, and DCSF aim to include Contact Point (formerly Sharing IS Index) from 2010/11.

14-19 Flexible Funding Pot DSCF
Adult Social Care Workforce (formerly HRDS and NTS) DH
Aggregates Levy Sustainability Fund Defra
Care Matters White Paper DCSF
Carers DH
Child and Adolescent Mental Health Services DH
Children's Social Care Workforce (formerly HRDS and NTS) DCSF
Children's Fund DCSF
Choice Advisers DCSF
Cohesion CLG
Connexions DCSF
Crime Reduction, Drugs Strategy and Anti Social Behaviour HO
Detrunking DfT
Education Health Partnerships DCSF
Extended Rights to Free Transport DCSF
Extended Schools Start Up Costs DCSF
Local Enterprise Growth Initiative CLG
Local Involvement Networks DH

Mental Capacity Act and Independent Mental Capacity Advocate Service DH
Mental Health DH
Positive Activities for Young People DCSF
Preserved Rights DH
Secondary National Strategy – Behaviour and Attendance DCSF
Secondary National Strategy – Central Coordination DCSF
Preventing Extremism CLG
Primary National Strategy – Central Coordination DCSF
Respect HO
Road Safety Grant DfT
Rural Bus Subsidy DfT
School Development Grant (Local Authority element) DCSF
School Improvement Partners DCSF
School Intervention Grant DCSF
School Travel Advisers DCSF
Sea Fisheries Committee Defra
Stronger Safer Communities Fund CLG
Supporting People Administration CLG
Sustainable Travel General Duty DCSF
Teenage Pregnancy DCSF
Working Neighbourhoods Fund (replaces Neighbourhood Renewal Fund) CLG

Appendix 2

Better Places Partnership

Relevant PSA and National Indicators

BPP priority	SCS priority(ies)	Current LAA target	Appropriate PSA(s)/DSOs	Appropriate new national indicator(s) Cross cutting/link	Is it one of the 36 LAA proposed?	Is this an identified area for improvement and where?
A cleaner, greener and safer Haringey	<p>People at the heart of change.</p> <p>A sustainable future.</p> <p>Healthier people with a better quality of life.</p> <p>Safer for all</p>	<ul style="list-style-type: none"> • BVPI 199 Levels of litter & detritus • BVPI 89 Satisfaction with street cleanliness • BVPI 119(e) Parks & open spaces awarded green flags & pennants • BVPI 218b Removal of abandoned vehicles • BVPI 82ai & bi Reduced waste to landfill & increased recycling 	PSA 28 secure a healthy natural environment for today & the future	<p>NI 195 improved street and environmental cleanliness levels of graffiti, litter, detritus and fly-posting</p> <p>NI 196 Improved street and environmental cleanliness – fly tipping</p> <p>NI 192 household waste recycled and composted</p> <p>NI 193 Municipal waste land filled</p> <p>NI 197 Improved bio diversity –active management of local sites??</p>	<p>Y</p> <p>Y</p> <p>Y</p> <p>N</p>	<p>Y. Better Haringey, SCS, GBS</p> <p>Y.. Better Haringey, SCS, GBS, Wellbeing Strategic framework</p> <p>Y.. Better Haringey, SCS, GBS and Recycling Strategy</p> <p>Y. SCS & GBS</p>

BPP priority	SCS priority(ies)	Current LAA target	Appropriate PSA(s)/DSOs	Appropriate new national indicator(s) Cross cutting/link	Is it one of the 36 LAA proposed?	Is this an identified area for improvement and where?
A quality built environment with good supporting infrastructure and services	People at the heart of change Healthier people with a better quality of life	N	CLG DSO Provide a more efficient, effective and transparent planning system that supports and facilitates sustainable development, including the Government's objectives in relation to housing growth, infrastructure delivery, economic development and climate change PSA 20 Increase long term housing supply & affordability PSA 5 Deliver reliable and efficient transport networks that support economic growth	NI 157 Processing of planning applications as measured against target for major, minor & other application type NI 154 Net additional homes provided Linked Int. Hsg. Board) NI 155 Number of affordable homes delivered (gross) Linked Int. Hsg. Board) NI 159 Supply of ready to develop housing sites	N Y Y Y	Y. SCS, Regeneration Strategy, Core Strategy → LDF & GBS National policy

BPP priority	SCS priority(ies)	Current LAA target	Appropriate PSA(s)/DSOs	Appropriate new national indicator(s) Cross cutting/link	Is it one of the 36 LAA proposed?	Is this an identified area for improvement and where?
Enable environmental sustainability, helping Haringey to become London's greenest borough	A sustainable future	N	<p>PSA 27 lead the global effort to avoid dangerous climate change</p> <p>PSA 27 Lead the global effort to tackle climate change</p> <p>PSA 28 Secure a healthy natural environment for today & the future</p>	<p>NI 167 Congestion during morning peak (Linked Ent P/ship Board)</p> <p>NI 185 reductions from LA operations (Cross cutting across Council)</p> <p>NI 186 per capita Co2 emissions in the LA area (cross cutting across P/ship & Council)</p> <p>NI 187 Tackling fuel poverty – people receiving income based benefits living in homes with a low energy efficiency rating (Link Wellbeing P/ship)</p> <p>NI 188 Adapting to climate change (cross cutting across P/ship & Council)</p> <p>NI 192 Household waste recycled & composted (Also cleaner greener safer)</p> <p>NI 194 Level of air quality – reduction in NOx and primary PM10 emissions through local authorities</p>	<p>N</p> <p>N</p> <p>N</p> <p>Y</p> <p>N</p> <p>Y</p> <p>N</p>	<p>Y. SCS, GBS, National policies</p>

					estate and operations NI 197 Improved local biodiversity – active management of local sites	N	
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Haringey Strategic Partnership - Proposed Target Areas for 2008/09 LAA								
No.	Thematic Board	Haringey Target/ Priority	Indicator	Performance	Rationale	Sustainable Community Strategy Priority	GOL priorities for London	Link to National Indicators Set
1	All	Community Cohesion	Percentage of people who feel that their local area is a place where people from different backgrounds get on well together	77% felt that their local area is a place where people from different backgrounds get on well together of which a fifth (19%) say they definitely agree. This is just about average for London 78% inner London & 74% outer London.	Haringey is a multi-cultural borough with many diverse communities, Community cohesion is a priority in our Community Strategy.	People at the heart of change	Community Cohesion	NI 1 % of people who believe people from different backgrounds get on well together in their local area.
2	All	Empower local people to have a greater choice and influence over local decision making and a greater role in public service delivery	Percentage of residents who feel they influence decisions affecting their local area; Increased percentage capacity of voluntary and community sector in service delivery making Haringey a richer and better place to live	61% are satisfied with their local area as a place to live including 1 in 10 who say they are very satisfied (10%) but 1 in 5 say they are dissatisfied and a similar proportion are neutral. Lower than that recorded in outer London boroughs (66%) and across London as a whole (68%)	We want people to receive high quality, customer focused and accessible services that give value for money, respond to people's need and meet their aspirations. Involving customers improves services and strengthens the bias for active citizenship and civic pride.	People and customer focused	Social Inclusion	NI 4 % of people who feel that they can influence decisions in their locality.
3	All	Increased participation enabling people to take an active part in local communities	Increased resident participation and involvement. The number of volunteers provided as part of day opportunities.	Our tracker survey identified that 33% of residents are satisfied with the opportunities for participation in local decision making compared with 32% outer London and 27% inner London. 41% agreed that they could influence decisions affecting their local area, slightly below the outer London average of 42%.	Creating opportunities for civic engagement and volunteering is a priority in our Community Strategy, it is key in our aim of tackling social isolation and exclusion. Partners identified this as a key area.	People at the heart of change	Social Inclusion	NI 3 Civic participation in the local area

No.	Thematic Board	Haringey Target/ Priority	Indicator	Performance	Rationale	Sustainable Community Strategy Priority	GOL priorities for London	Link to National Indicators Set
4	Better Places	A cleaner environment	BV199- reducing litter and detritus on relevant land BV89 Satisfaction with street cleanliness (survey)	Levels of satisfaction at 49% are below national levels. BV199 cleanliness has improved significantly in 2007/08 to around 17%, now above average but still well below national top quartile of 7% and London top quartile 15%	One of our residents top concerns and LAA Stretch target in 3 super output areas. This is a key priority in our community strategy.	People at the heart of change	Sustainability- CO2 emissions, refuse and recycling	NI 195 Improved street and environmental cleanliness (levels of graffiti, litter, detritus and fly-posting)
5	Better Places	A greener environment	Increase in the number of green flag award parks and green space and public satisfaction (LAA stretch target)	We want our performance to remain at high levels and to ensure that access to good quality green space is available to all.	Protecting and enhancing our open space creating parks and open space which people respect and enjoy is a key commitment in Haringey's Community Strategy	People at the heart of change	Sustainability- CO2 emissions, refuse and recycling	?
6	Better Places	Increase environmental sustainability	Proportion of waste going to landfill. BV82 Percentage of household waste recycled or composted Energy efficiency of buildings across partner agencies Renewable sourcing	Performance on recycling has improved with 19% (above London average) of household waste recycled (and 4% composted) in 2006/07 exceeding our statutory target.	Reducing the borough's environmental footprint and tackling climate change is a key priority within our Community Strategy as well as a national priority.	An environmentally sustainable future	Sustainability- CO2 emissions, refuse and recycling	NI 193 Municipal waste land filled. NI 192 household waste recycled and composted NI 194 Level of air quality - reduction in Nox and primary PM10 emissions through local authority's estate and operations
7	Children and Young People's Strategic Partnership	Ensure that young people known to the YOS, their parents/carers receive a parenting intervention	20% Assessment and a minimum of two structured sessions.	61% of residents think that parents not taking responsibility for the behaviour of their children is a fairly or very big problem (worse than London average)	This is the same as the new YJB target which the YOS will be measured on and highlights the need to enable parents to take a greater role in being responsible for the children's behaviour. Because it covers all young people known to the YOS, it covers those children and young people at the beginning of offending and therefore plays an important role in stopping this behaviour before it becomes entrenched. Fits in with Respect Task Force's focus on parents as key to reduce children and young people's anti-social behaviour. Linked to priority 11 in Changing Lives.	Safer for all	Improving life chances for young people Social inclusion Children and young people	? Possible : NI 22 Perceptions of parents taking responsibility for the behaviour of their children in the area

No.	Thematic Board	Haringey Target/ Priority	Indicator	Performance	Rationale	Sustainable Community Strategy Priority	GOL priorities for London	Link to National Indicators Set
8	Children and Young People's Strategic Partnership	Improve child health	Reducing the rate of infant mortality with particular emphasis on reducing the proportion of expectant and new mothers who report smoking, increasing breastfeeding initiation and booking early for ante natal care	8.1 deaths of infants under one per 1,000 in the period 2003-2005. This is the highest rate in London. Good progress on smoking cessation, breastfeeding initiation but smoking in pregnancy has worsened and is below target.	Priority for CAPPs. Haringey Infant Mortality Action Plan agreed by Board. Targets on smoking during pregnancy and breast feeding reported to each CYPSP meeting. Linked to priority 4 in Changing Lives.	Healthier people with a better quality of life	Health Children and young people Improving life chances for young people	NI 50 Emotional health of children NI 53 Prevalence of breastfeeding at 6-8 weeks from birth NI 58 emotional and behavioural health of children in care
9	Children and Young People's Strategic Partnership	Reduce Teenage Pregnancy	Reduce the under -18 conception rate by 50% as part of a broader strategy to improve sexual health (SPA)	Conception rate of 67.5 per 1,000 under 18's compared with an average of 47.9 for London and 41.6 for England. Latest figure 61.8 The teenage conception rate decreased throughout 2004 to 2006 following implementation of the teenage pregnancy strategy and 4YP programme. Achievement of future targets remains challenging as the teenage conception rate was on a steep upward trajectory when the targets were set.	Conception rates are comparably high in Haringey, reduction in teenage pregnancy is both a priority for HSP and GOL, Priority for CYPSP. Targets on numbers of conceptions reported to each CYPSP meeting. Teenage pregnancy has a major impact on the health, well-being and life chances of young people and families, contributing to health and other inequalities. Reducing teenage pregnancy is a priority in the Children's Plan, linked to priority 7 in Changing Lives.	Healthier people with a better quality of life	Health Children and young people Improving life chances for young people	NI 112 Under 18 conception rate
10	Children and Young People's Strategic Partnership	Improve access to services for young people and parents that support them to be more economically active.			Government priorities include encouraging people into work. Initiatives such as extended schools, increase in provision of childcare and benefits such as WAFT are encouraged to support parents in working/ returning to work. Priority 18 in Changing Lives	Economic vitality and prosperity shared by all	Child poverty Improving chances for young people	NI 118 Take up of formal childcare by low-income working families.

No.	Thematic Board	Haringey Target/ Priority	Indicator	Performance	Rationale	Sustainable Community Strategy Priority	GOL priorities for London	Link to National Indicators Set
11	Children and Young People's Strategic Partnership	Reduce childhood obesity	Halting the rise in childhood obesity	Stretch target on Healthy Schools. Good progress made over 2006/07. Currently have 21 schools that have achieved healthy schools status.	Obesity increases the risk of an individual experiencing poor health and well-being. Preventing obesity by increasing physical activity and balanced diets requires action across the partnership. Our initial data suggests that childhood obesity is a priority in Haringey (11% of reception children and 22% of year 6 children being obese in 2006), obesity being more prevalent amongst children living in deprived areas and from particular BMS communities. Linked to priority 5 in Changing Lives.	Healthier people and a better quality of life	Improving life chances for young people Health Children & Young People	NI 55 Obesity among primary school age children in reception year. NI 56 Obesity among primary school age children in year 6.
12	Enterprise Partnership Board/ Children and Young People's Strategic Partnership	Reduce the number of young people between the ages of 16 and 19 who are not in education, employment or training, especially those looked after by the local authority.	Reducing 16-18 year olds not in education, employment and training (NEETs) Targets on % Children looked after for 12 months or more achieving 5+GCSE's A*-C; % Children looked after for 12 months or more achieving 5+GCSE's A*-G and % of LAC aged 16+ who left care in the year with 1+ GCSE at grades A*-G reported regularly to CYPSP. Annual statistical return to DCSF includes information on number of young people who have been looked after for a year or more who are not in education, employment or training.	Haringey's NEETs at July 2007 are 13.2%. Haringey's NEETs are considerably higher than those in comparator boroughs. Extracts from NEET data reported by neighbouring boroughs in June '07 are Barnet 4.2%, Enfield 6.9% and Waltham Forest 6.3%.	Priority 19 in Changing Lives. NETS is major priority for Haringey, where rates remain above national averages. Future life chances for young people who are not employed or in education / training are poor, as are those of any of their children when they become parents. Government wants to see improved educational attainment rates for all young people and especially those who are looked after, supported by Every Child Matters programme and legislation such as the Children Act 1989 and Children Leaving Care Act 2001 Council has responsibility as corporate parent to these young people.	Economic vitality and prosperity shared by all	Child poverty Improving chances for young people	NI 117 16 to 18 year olds who are not in education, training or employment (NEET)

No.	Thematic Board	Haringey Target/ Priority	Indicator	Performance	Rationale	Sustainable Community Strategy Priority	GOL priorities for London	Link to National Indicators Set
13	Enterprise partnership Board	Reduce Worklessness	<p>Increasing the overall employment rate of the working age population.</p> <p>Reducing the benefit claim rate amongst people claiming Job Seekers Allowance, Incapacity Benefit and Income Support who also live in the wards identified as having the worst labour market position.</p>	<p>Haringey's employment rate at 66.2% (05/06) is slightly below the London average of 68.6% (middle quartile) and the England average of 74.4% but has increased by 4.2 percentage points over the past year. Although recent Labour Force survey results have shown a real leap forward in this area from 63.1% in Quarter 3 2005 to 72.9% in Quarter 1 2007, we need to understand if this improvement is real and what the contributory factors are.</p>	<p>These are the three main benefits in relation to Worklessness and will provide a sharper focus than concentrating on working age benefits as a whole, which include benefits, such as Carers Allowance, where increasing the take up could be seen as a positive outcome. Together, Job Seekers Allowance, Incapacity Benefits and Income Support make up 92 per cent of the working age benefit caseload in Haringey.</p>	<p>Economic vitality and prosperity shared by all</p>	<p>Worklessness is a GOL priority for London with employment and enterprise as a target area for Haringey. This is also identified as a priority in the Haringey Community Strategy.</p> <p>NI 151 Overall employment rate. NI 173 People falling out of work and on to incapacity benefits. NI 152 Working age people on out of work benefits. NI 153 Working age people claiming out of work benefits in the worst performing neighbourhoods.</p>	
14	Enterprise partnership Board	Maximising Income	<p>Increasing the number of in-work families claiming Working Families Tax Credit and Child Tax Credit.</p>	<p>The take up of Working Families Tax Credit and Child Tax Credit in London is the lowest in the country. The take up in Haringey is even lower. Promoting the take-up of this benefit will incentivise work and help those on low earnings to lift themselves further away from poverty.</p>	<p>The take up of Working Families Tax Credit and Child Tax Credit in London is the lowest in the country. The take up in Haringey is even lower. Promoting the take-up of this benefit will incentivise work and help those on low earnings to lift themselves further away from poverty.</p>	<p>Economic vitality and prosperity shared by all</p>	<p>Worklessness is a GOL priority for London with employment and enterprise as a target area for Haringey.</p> <p>?</p>	
15	Enterprise partnership Board	Increasing economic vitality	<p>Increasing the number of newly registered VAT enterprises.</p> <p>Increasing the self employment rate.</p>	<p>This is not generally seen as an area of poor comparative performance. Self Employment at 20.5% was top quartile and business start ups per 10,000 at 46.9 was middle quartile.</p>	<p>HSP priority</p>	<p>Economic vitality and prosperity shared by all</p>	<p>Worklessness is a GOL priority for London with employment and enterprise as a target area for Haringey.</p> <p>NI 171 VAT registration rate. NI 172 registered business in the area showing growth</p>	

No.	Thematic Board	Haringey Target/ Priority	Indicator	Performance	Rationale	Sustainable Community Strategy Priority	GOL priorities for London	Link to National Indicators Set
16	Enterprise partnership Board	Increase the number of unemployed people assisted in their skills development	<p>The number of adults gaining basic skills; adults achieving a Skills for Life qualification and entered employment, adults achieving a Skills for Life qualification at entry Levels 1-3 or above and entered employment, adults achieving a level one qualification (not Skills for Life) and entered employment, adults achieving a Skills for Life qualification at entry levels 1-3 or above in the workplace.</p> <p>The number of adults who are supported in a achieving at least a full first level two qualification or equivalent; adults achieving a full level two qualification and entered employment, adults achieving a full first level two qualification and entered employment, adults achieving a full first level two or level three qualification in the workplace.</p>		40% of Haringey residents have Level 1 or below skills and low skills are recognised as a significant barrier to sustainable employment. With the growing knowledge economy people with low or no skills need to up skill to gain employment.	Economic vitality and prosperity shared by all	Worklessness is a GOL priority for London with employment and enterprise as a target area for Haringey.	NI 163, 164, 165 Working age population qualified to at least levels 2,3,4 or higher NI 174 Skills gap in the current workforce reported by employers
17	Integrated Housing Board	Increase Housing Supply	<p>50% of all additional housing to be affordable, this includes all additional housing not just that secured through planning obligations</p> <p>Average time taken to re-let an available local authority permanent dwelling</p> <p>Progress against statutory housing targets (New builds, conversions and voids)</p>	<p>Average re-let times 2006/07 37 days, at June 2008 36.2 days. This is below average and bottom quartile performance for London.</p>	<p>Haringey has high levels of housing need and homelessness and tackling housing need is a key priority in our sustainable community strategy. The needs of our communities should be at the heart of decision making. We want to see clear benefits resulting from development and regeneration. We will continue to increase the availability of affordable housing and decent housing and foster the development of sustainable mixed communities.</p> <p>Haringey has high levels of overcrowding and we will need larger size properties to address this need,</p>	People at the heart of change	Social Inclusion	<p>NI 159 Supply of ready to develop housing sites.</p> <p>NI 154 Net additional homes provided</p> <p>NI 155 Number of affordable homes delivered (gross)</p>
18	Integrated Housing Board	Increase Decent Homes	<p>BV184 Percentage of Local Authority homes classified as non decent.</p> <p>Achieve decent homes standard for all social housing</p>	<p>42.58% of LA homes non-decent at 1 April 2007 (bottom quartile)</p>	<p>Haringey's most disadvantaged groups are not benefiting as they should from health improvements. Wider factors such as sub standard or inadequate housing have negative impacts upon health. It is a key priority in our community strategy to both meet the decent homes standard and to improve the borough's housing stock in general, especially for our most vulnerable households.</p>	Healthier People with a better quality of life	Community Cohesion and Immigration Social Inclusion	NI 156 % of decent council homes

No.	Thematic Board	Haringey Target/ Priority	Indicator	Performance	Rationale	Sustainable Community Strategy Priority	GOL priorities for London	Link to National Indicators Set
19	Integrated Housing Board	Reducing Households in Temporary accommodation	Reduction in the number of households in temporary accommodation and prevent homelessness in a sustainable way for households approaching the local authority with a housing issue	Current number of households in temporary accommodation is 5,500	The reduction of temporary accommodation is a government target and it is a key priority in our community strategy to increase the levels of safe, settled and affordable housing.	Healthier People with a better quality of life	People in temporary accommodation	NI 156 Number of households living in temporary accommodation
20	Integrated Housing Board	Ensure that vulnerable people have decent, energy efficient homes	Improve living conditions for vulnerable people ensuring that housing is made decent, energy efficient and safe (LAA Target)	Focus on Private Sector 101 Private sector homes returned to occupation or demolished in 2006/07 (lower quartile in London), a decline from the 400+ figure returned in 2005/06. Stretch target performance Apr-Aug 2007 603 private sector properties have received energy efficiency packages & 118 homes have been brought up to the decent homes standard.	It is a key priority for the Haringey Strategic Partnership to improve wellbeing and assist people to remain safe, warm and independent in their own home. Ensuring that our homes are energy efficient and that people have access to affordable warmth are also key priorities.	Healthier people and a better quality of life Environmentally sustainable future	Social inclusion	NI 187 Tackling fuel poverty - people receiving income based benefits living in homes with a low energy efficiency rating.
21	Safer Communities	Increase victim support	An increase in the uptake of victim support services by children and young people.	TBA	We know that if children and young people who are victims of youth crime are not supported and assisted to recover from this, some young people are at high risk of becoming young offenders themselves. Therefore to stop this cycle we need to put protective measures in place – hence the important of this target. This links very well to the Met wide Operation Curb, to the prevention of serious youth crime, and to reduce the number of young people joining gangs. All are priorities for the Police. The YOS will work closely with Victim Support to ensure all children and young people who are a victim of youth crime are offered a service that is safe and confidential. Linked to priority 11 in Changing Lives.	Be Safer for all	Respect/ Cohesion Improving life chances for young people Social inclusion (including resettlement of offenders)	? Possible: Specialist support to victims of a serious sexual offence

No.	Thematic Board	Haringey Target/ Priority	Indicator	Performance	Rationale	Sustainable Community Strategy Priority	GOL priorities for London	Link to National Indicators Set
22	Safer Communities	Reduce drug related crime	<p>X (Number) of Problem Drug Users (PDUs) to be housed in Supported Housing schemes</p> <p>X (Number) of PDUs to be placed in HfH tenancies</p> <p>X (Number) of PDUs to be housed via DAAT Rent Deposit scheme</p> <p>X (Number) of PDUs entering ETE (Kinesis, CONEL, Progress 2 Work, etc)</p>	<p>People using or dealing drugs is a significant concern for over a quarter of residents as are teenagers hanging around on the streets.</p>	<p>This covers drugs and alcohol; the 'support' part also covers assistance to gain employment. Housing and employment appear to be the two most important strengthening factors that enable rehabilitation to be successful. Economic Regeneration and regional partners developing a project re families into work; this will improve cross-cutting work to implement a multi-systemic approach including housing, treatment, skills, employment etc. Supporting People agree stable housing is crucial to this group of people, to enable the support/wrap around services to these people, including treatment, health, skills/ employment etc. There is an issue for Haringey in providing effective wrap around support service to ex offenders and substance misusers in general and that unless this is done the whole social inclusion, community cohesion, crime agenda cannot be addressed. The London Resettlement Strategy work will help support this target, as will the Government's new Draft Drugs Strategy. This is a cross-partnership target that covers more than one strand in the LAA.</p>	Safer for all Healthier people with a better quality of life.	<p>Improving life chances for young people</p> <p>Community cohesion</p> <p>Social inclusion</p>	<p>NI 38 Drug-related (class A) offending rate.</p>
23	Safer Communities	Reduce Domestic Violence:	<p>Reduce repeat victimisation</p> <p>Reduce homicides caused by DV</p> <p>Increase reporting of DV</p>	<p>Repeat domestic violence victimisation - as at 06/07 was 201 incidents. There were 2139 incidents of DV which resulted in sanctioned detections</p>	<p>Haringey has had several homicides through DV over past year or so and these cause considerable trauma for children and the extended family – effects on health</p>	Safer for all Healthier people with a better quality of life.	<p>Improving life chances for young people</p> <p>Community cohesion</p> <p>Social inclusion</p> <p>Violence against the person</p>	<p>NI 32 Repeat incidents of domestic violence</p> <p>NI 34 Domestic violence murder</p>
24	Safer Communities	Reduce harm caused by illegal drugs	<p>Increase the participation of problem drug users in drug treatment programme by 100% by 2008 (from a 1998 baseline) and increase year on year the proportion of users successfully sustaining or completing treatment programmes</p>	<p>49% of residents considered people using or dealing drugs a very or fairly big problem. The 06/07 target of 1,343 problem drug users in treatment was achieved and 68% were retained in treatment for 12 wks + close to 70% target. Target of 75% set for 2007/08.</p>	<p>People using or dealing drugs is a significant concern for over a quarter of residents.</p>	Safer for all	<p>Health</p> <p>Social inclusion</p> <p>Improving life chances for young people</p>	<p>NI 40 Drug users in effective treatment.</p> <p>NI 42 Perceptions of drug use or drug dealing as a problem.</p>

No.	Thematic Board	Haringey Target/ Priority	Indicator	Performance	Rationale	Sustainable Community Strategy Priority	GOL priorities for London	Link to National Indicators Set
25	Safer Communities	Reduce premature deaths from accidents and injuries (focus on children and young people under 25)	Reduce the number of people killed or seriously injured in Great Britain in road accidents by 40% and the number of children killed or seriously injured by 50%. by 2010 compared with the average for 1994-98, tackling the significantly higher incidence in disadvantaged communities (PSA 5) Decrease the number of accidental dwelling fires (sub-target of Decent Homes Outcome) (LAA Target) Increase domestic fire safety and reduce arson (LAA Target) School Travel Plans	117 people killed or seriously injured in 2006 up from 94 in 2005 but a reduction on the 131 in 2004. 3 year average of 114 for 2004-06 shows positive trajectory. 19 children killed or seriously injured in 2004, 15 in 2005 and 16 in 2006 average nationally 22. Satisfactory progress being made in this area and on track to meet Mayor of London's tougher targets.	Priority 8 in Changing Lives. Road safety is an on-going priority with a special focus from the Mayor's Road Safety Plan aimed at reducing casualties by 50% by 2010.	Safer for all	Improving life chances for young people Health Children & Young People	NI 47 People killed or seriously injured in road traffic accidents. NI 48 Children killed or seriously injured in road traffic accidents. NI 49 Number of primary fires and related fatalities and non-fatal casualties, excluding precautionary checks. NI 70 Hospital admissions caused by unintentional and deliberate injuries to children and young people.
26	Safer Communities	Reduce overall crime	Overall Crime rate Reducing the proportion of young offenders and prolific and other priority young offenders who re-offend. Reduce knife, gun and gang crime committed by young people	Reduction of 10.6% in British Crime Survey comparator crimes in 06/07. 5% reduction in burglary, 6% in personal robbery, 15% in Assaults & 10.7% in Vehicle Crime. However Haringey remains a high crime area and stats per 1,000 households are much higher than England and NRF LA averages Burglaries 28.2 Eng Avg 13.8 NRF LAs Avg 19.3 Robberies 9 Eng Avg 1.9 and NRF LAs Avg 3.4 Vehicle Crimes 22.3 Eng Avg 13.5 and NRF LAs Avg 17.9 59.2% young offenders re-offending in 2006/07	Crime has been steadily decreasing in Haringey but it still remains a key concern for our residents and the reduction of crime is a priority in the Community Strategy. Linked to priority 11 in Changing Lives.	Safer for all	Violence against the person	NI 15 Serious crime rate. NI 16 Serious acquisitive crime. NI 17 Adult re-offending rates for those under probation supervision. NI 19 Rate of proven re-offending by young offenders. NI 20 Assault with injury crime rate. NI 30 Re-offending rate of prolific and priority offenders. NI 31 Re-offending rate of registered sex offenders

No.	Thematic Board	Haringey Target/ Priority	Indicator	Performance	Rationale	Sustainable Community Strategy Priority	GOL priorities for London	Link to National Indicators Set
27	Safer Communities	Reduce the number of first time entrants to the youth justice system	(YJB will provide % or numbers) Identifying children and young people at risk of offending or involvement in anti-social behaviour, completing assessments and effective interventions to reduce the risks and strengthen the protective factors.		Plays an important role in youth crime prevention – again pulling children and young people away from offending behaviour at an early stage when this is more likely to be successful – with the support of the partners. This is very important for the Government, our SCEB partnership, local residents and businesses. It also lessens the need for the higher cost (to agencies + to victims), resource-intensive services for the more serious young offenders. We would look to refer young people receiving reprimands for interventions, and encourage Safer Neighbourhood Police teams and Safer Schools Police Officers to refer more children and young people for interventions – would need a criteria for both of these. Linked to priority 11 in Changing Lives.	Safer for all	Improving life chances for young people Community cohesion Social inclusion (including resettlement of offenders)	? Possible: NI 43 Young people within the Youth Justice System receiving a conviction in court who are sentenced to custody.
28	Well-Being	Reduce alcohol related harms across health and crime.	Actual targets to be developed – according to both local and national alcohol strategies		Alcohol misuse is a strong factor in health inequalities and a driver for certain key priority crimes (ASB, Violent crime, Domestic Violence etc). It is also a factor in harm to children – both through parents abusing alcohol (CP issues) and young people binge drinking – affecting mental and physical health plus educational attainment. Alcohol abuse also results in unemployment, loss of family and general economic problems – leads to social exclusion and damages the wider area economic development. Street drinkers and young people abusing alcohol rapidly bring an area into disrepute and the resultant anti-social behaviour encourages low level of crime to take hold.	Safer for all Healthier people with a better quality of life.	Health Violence against the person Improving life chances for young people	NI 39 Alcohol-harm related hospital admission rates.

No.	Thematic Board	Haringey Target/ Priority	Indicator	Performance	Rationale	Sustainable Community Strategy Priority	GOL priorities for London	Link to National Indicators Set
29	Wellbeing Partnership	Increase opportunities for people to live independently	Older people helped to live at home per 1,000 population aged 65 or over (PAF C32) Adults and older people receiving direct payments at 31 March per 100,000 population aged 18 or over (age standardised) (PAF C51) Percentage of items and equipment and adaptations delivered within 7 working days (social services) (PAF D54) Number of older people attending day opportunities programmes	PAF C32 93.1 Band 4 good but trend currently moving in wrong direction PAF C51 138 Band 4 good, target of 150 for March 2008 PAF D54 88.4% Band 5, target of 90% for 2007/08	The White Papers <i>Modernising Social Services, Valuing People and Our Health, Our Care, Our Say</i> set out the Government's aims to promote the independence and social participation of users of social care services. Supporting people in their own homes is a key part of this agenda.	Healthier people with a better quality of life	Health Social inclusion	NI 124 People with a long-term condition supported to be independent and in control of their condition. NI 136 People supported to live independently through social services. NI 139 People over 65 who say they receive the information, assistance and support needed to exercise choice and control to live independently.
30	Wellbeing Partnership	Reduce physical inactivity	Increase the proportion of adults taking part in sport and recreational physical activity for 30 minutes on at least 3 days a week by 4%, from 22.9% to 26.9% (LAA Target) Reduce premature mortality with specific emphasis on circulatory disease and cancer (FL) increasing male life expectancy		The <i>Choosing Health</i> White Paper and other research identify the relationship between reducing physical inactivity and ill health and premature mortality. Haringey's Life Expectancy Action Plan has highlighted that within Haringey, an estimated 78% of adults are insufficiently active.	Healthier people and a better quality of life	Health	NI 8 Adult participation in sport NI 57 Children and young people's participation in high-quality PE and sport.
31	Wellbeing Partnership	Reduce the number of people who smoke, and the number of people exposed to second-hand smoke	Increase the number of smokers who set a quit date and successfully quit and four weeks follow up with NHS stop-smoking services (LDP) Achieve 150 additional quitters from N17 (Tottenham) between 2007/8 and 2009/10 (LAA Target) Reduce premature mortality with specific emphasis on circulatory disease and cancer (FL) increasing male life expectancy	Mortality rates for cancer (122.1) and circulatory diseases (114.1) are above the average for London (116.9 & 96.8) and England (119 & 90.5).	The <i>Choosing Health</i> White Paper and other research identify the relationship between smoking and ill health and premature mortality. Furthermore, Haringey's Life Expectancy Action Plan states that lower life expectancy for men and women in Haringey compared to England and Wales is statistically significant.	Healthier people and a better quality of life	Health	NI 123 16+ current smoking rate prevalence

No.	Thematic Board	Haringey Target/ Priority	Indicator	Performance	Rationale	Sustainable Community Strategy Priority	GOL priorities for London	Link to National Indicators Set
32	Wellbeing Partnership	Reduce premature mortality	TBC- possibly combining all age all cause mortality, CVD and cancer mortality.	Life expectancy is lower in Haringey compared to both England & Wales particularly for males where at least 3 years below the average for London and up to 10 years lower in particular wards.	Analysis for Haringey's Life Expectancy Action Plan suggests that lower life expectancy for men in Haringey compared to England and Wales is statistically significant, and that the gap in male life expectancy for men in deprived compared to affluent wards is nearly 8 years. The action plan sets out interventions across the partnership that will contribute to reducing this gap. This is a key priority in the Well-Being Strategic Framework.	Healthier people with a better quality of life	Health	NI 121 Mortality rate from all circulatory diseases at ages under 75. NI 122 Mortality rate from all cancers at ages under 75
33	Wellbeing Partnership	Provide support for unpaid carers, including preparing for when they are no longer able to care	Increase breaks for Carers Increase the number of carers receiving a specific carer's service as a percentage of clients receiving community based services (PAF C62)	PAF C62 6.8% 2006/07 below IPF neighbours average of 13% and England average of 11%. July 07 year projection to 9.4%. below target but in band 4 (good). This is an improvement on 06/07.	Under the Carers' (Recognition and Services) Act 1995, Carers' and Disabled Children Act 2000 and Work and Families Act 2006, carers have a right to support with their education, leisure, training and employment needs as well as support to enable their caring role.	Healthier people with a better quality of life	Health	NI 135 Carers receiving needs assessment or review and a specific carer's service, or advice and information.
34	Wellbeing Partnership	Develop housing related support services for vulnerable people	Increase the proportion of vulnerable single people supported to live independently who as a result do not need to be accepted as homeless. Reduce housing related delayed discharges from hospital as part of Joint Mental Health Strategy and for older people and all vulnerable groups		This is one of the specific objectives of the Supporting People Programme.	Healthier people with a better quality of life	Social Inclusion	?
35	Wellbeing Partnership/Children and Young People's Strategic Partnership	Improve sexual health	Increase access to GUM services so that 100% of patients are offered an appointment within 48 hours of contacting the service by March 2008 (LDP) Increase the number of NHS funded terminations of pregnancy undertaken at up to and including nine completed weeks gestation (LDP) Increase the uptake of Chlamydia screening amongst young people aged 15-24 years to ensure that over 4760 young people of this age group accept the offer of a test in 2007/8 (LDP)	Increase the uptake of Chlamydia screening amongst sexually active 15-24 year olds - 06/07 out-turn 600.	Adoption of safer sexual practices and access to effective sexual health services can prevent unwanted pregnancy and sexually transmitted infections, and improve health and well-being. Much of this work takes place outside traditional health care settings eg in schools and community settings. Linked to priority 7 in Changing Lives.	Healthier people and a better quality of life	Improving life chances for young people Health Children & Young People	NI 113 Prevalence of Chlamydia in under 20 year olds

No.	Thematic Board	Haringey Target/ Priority	Indicator	Performance	Rationale	Sustainable Community Strategy Priority	GOL priorities for London	Link to National Indicators Set
36	Wellbeing Partnership/Children and Young People's Strategic Partnership	Protect children and adults by increasing immunisation rates	Increase uptake of the childhood immunisation schedule. Increase the uptake of flu immunisation amongst individuals aged over 65 years to 70%.		Immunisation is a cost-effective way of protecting individuals from infectious diseases. IT problems with the child health surveillance system, and parental concerns over the publicised link between MMR and autism, may have resulted in a fall in immunisation uptake leaving a large number of children at risk of avoidable but potentially serious diseases. Increasing uptake will require action across the partnership eg in collaboration with children's and adult's services.	Healthier people and a better quality of life	Health	?

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Potential Improvement Targets – Derived from the Community Strategy and the PSA's

NB Those indicators highlighted in red are those which have already been identified in the shortlist of 36 priorities. Those indicators in bold link to more than one Community Strategy priority.

People at the Heart of Change	
<ul style="list-style-type: none"> ▪ Community cohesion ▪ Better Haringey ▪ Transport ▪ Culture ▪ Population growth and change ▪ Housing growth 	
PSA	National Indicators
PSA 20 Increase long term housing supply and affordability	<p>NI 154 Net additional homes provided</p> <p>NI 155 Number of affordable homes delivered (gross)</p> <p>NI 156 Number of households living in Temporary Accommodation</p>
PSA 21 Build more cohesive, empowered and active communities	<p>NI 1 % of people who believe people from different backgrounds get on well together in their local area</p> <p>NI 2 % of people who feel that they belong to their neighbourhood</p> <p>NI 4 % of people who feel they can influence decisions in their locality</p>
PSA 26 Reduce the risk to the UK and its interests overseas from international terrorism	<p>NI 35 Building resilience to violent extremism</p> <p>NI 36 Protection against terrorist attack</p>
Other Indicators linked to this priority:	
NI 23 Perceptions that people in the area treat one another with respect and dignity	
NI 10 Visits to museums or galleries	
NI 11 Engagement in the arts	
NI 157 Processing of planning applications as measured against target for major, minor and other application type	
NI 159 Supply of ready to develop housing sites	
NI 195 Improved street and environmental cleanliness levels of graffiti, litter, detritus and fly-posting	
NI 196 Improved street and environmental cleanliness – fly tipping	
NI 167 Congestion – the average journey time per mile during the morning peak	

An Environmentally Sustainable Future <ul style="list-style-type: none"> ▪ Climate change ▪ Energy efficiency ▪ Recycling ▪ Energy and water ▪ Congestion ▪ Bio-diversity 	
PSA	National Indicators
PSA 27 Lead the global effort to avoid dangerous climate change	NI 185 Co2 reduction from LA operations NI 186 Per capita Co2 emissions in the LA area NI 188 Adapting to climate change
PSA 28 Secure a healthy natural environment for today and the future	NI 194 Level of air quality – reduction in NOx and primary PM10 emissions through local authority’s estate and operations
Other Indicators linked to this priority: NI 192 Household waste recycled and composted NI 187 Tackling fuel poverty – people receiving income based benefits living in homes with a low energy efficiency rating NI 197 Improved local biodiversity – active management of local sites NI 167 Congestion – average journey time per mile during the morning peak	

Economic Vitality and Prosperity Shared by All	
<ul style="list-style-type: none"> ▪ Employment ▪ Academic achievement ▪ Child poverty 	
PSA	National Indicators
PSA 2 Improve the skills of the population on the way to ensuring a world class skills base by 2020	<p>NI 161 Learner achieving a level 1 qualification in literacy</p> <p>NI 162 Learners achieving an Entry Level 3 qualification in numeracy</p> <p>NI 163 Working age population qualified to at least Level 2 or higher</p> <p>NI 164 Working age population qualified to at least Level 3 or higher</p> <p>NI 165 Working age population qualified to at least Level 4 or higher</p>
PSA 5 Deliver reliable and efficient transport networks that support economic growth	NI 167 Congestion – the average journey time per mile during the morning peak
PSA 7 Improve the economic performance of all English regions and reduce the gap in economic growth rates between regions	NI 151 Overall employment rate
PSA 8 Maximise employment opportunity for all	<p>NI 151 Overall employment rate</p> <p>NI 152 Working age people on out of work benefits</p>
PSA 9 Halve the number of children in poverty by 2010-11, on the way to eradicating child poverty by 2020	NI 116 Proportion of children in poverty
PSA 10 Raise the educational achievement of all children and young people	<p>NI 72 Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy</p> <p>NI 73 Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold)</p> <p>NI 74 Achievement at level 5 or above in both English and Maths at Key Stage 3 (Threshold)</p> <p>NI 75 Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths (Threshold)</p> <p>NI 78 Achievement of 5 or more A*-C grades at GCSE and equivalent including GCSEs in English and Maths (Floor)</p>

	<p>NI 79 Achievement of a Level 2 qualification by the age of 19</p> <p>NI 80 Achievement of a Level 3 qualification by the age of 19</p>
<p>PSA 14 Increase the number of children and young people on the path to success</p>	<p>NI 110 Young people's participation in positive activities</p> <p>NI 111 First time entrants to the Youth Justice System aged 10 – 17</p> <p>NI 112 Under 18 conception rate</p> <p>NI 115 Substance misuse by young people</p> <p>NI 117 16 to 18 year olds who are not in education, training or employment (NEET)</p>
<p>PSA 16 Increase the proportion of socially excluded adults in settled accommodation and employment, education or training</p>	<p>NI 143 Offenders under probation supervision living in settled and suitable accommodation at the end of their order or licence</p> <p>NI 144 Offenders under probation supervision in employment at the end of their order or licence</p> <p>NI 145 Adults with learning disabilities in settled accommodation</p> <p>NI 146 Adults with learning disabilities in employment</p> <p>NI 147 Care leavers in suitable accommodation</p> <p>NI 148 Care leavers in employment, education or training</p> <p>NI 149 Adults in contact with secondary mental health services in settled accommodation</p> <p>NI 150 Adults in contact with secondary mental health services in employment</p>
<p>Other Indicators linked to this priority:</p> <p>NI 149 Adults in contact with secondary mental health services in employment</p> <p>NI 146 Adults with learning disabilities in settled accommodation</p> <p>NI 118 Take up of formal childcare by low-income working families</p> <p>NI 171 VAT registration rate</p> <p>NI 172 VAT registered businesses in the area showing growth</p>	

NI 153 Working age people claiming benefits in the worst performing neighbourhoods

NI 45 Young offenders engagement in suitable education, employment or training

NI 174 Skills gap in current workforce reported by employers

NI 7 Environment for a thriving third sector

Safer for All	
<ul style="list-style-type: none"> ▪ Crime and the fear of crime ▪ Victims of crime ▪ Road safety ▪ Drug and Alcohol abuse 	
PSA	National Indicators
PSA 23 Make communities safer	<p>NI 15 Serious violent crime rate</p> <p>NI 16 Serious acquisitive crime rate</p> <p>NI 17 Perceptions of anti-social behaviour</p> <p>NI 18 Adult re-offending rates for those under probation supervision</p> <p>NI 19 Rate of proven re-offending by young offenders</p> <p>NI 21 Dealing with local concerns about anti-social behaviour and crime by the local council and police</p> <p>NI 26 Specialist support to victims of a serious sexual offence</p> <p>NI 29 Gun crime rate</p> <p>NI 31 Re-offending rate of registered sex offenders</p> <p>NI 32 Repeat incidents of domestic violence</p> <p>NI 34 Domestic violence – murder</p>
PSA 13 Improve children and young people's safety	NI 70 Hospital admissions caused by unintentional and deliberate injuries to children and young people
PSA 14 Increase the number of children and young people on the path to success	<p>NI 110 Young people's participation in positive activities</p> <p>NI 111 First time entrants to the Youth Justice System aged 10 – 17</p> <p>NI 112 Under 18 conception rate</p> <p>NI 115 Substance misuse by young people</p> <p>NI 117 16 to 18 year olds who are not in education, training or employment (NEET)</p>
PSA 26 Reduce the risk to the UK and its interests overseas from international terrorism	<p>NI 35 Building resilience to violent extremism</p> <p>NI 36 Protection against terrorist attack</p>
PSA 25 Reduce the harm caused by alcohol and drugs	NI 20 Assault with injury crime rate

	<p>NI 38 Drug-related (Class A) offending rate</p> <p>NI 39 Alcohol-harm related hospital admission rates</p> <p>NI 40 Drug users in effective treatment</p> <p>NI 41 Perceptions of drunk or rowdy behaviour as a problem</p> <p>NI 42 Perceptions of drug use or drug dealing as a problem</p>
<p>Other Indicators linked to this priority:</p> <p>NI 47 People killed or seriously injured in road traffic accidents</p> <p>NI 48 Children killed or seriously injured in road traffic accidents</p> <p>NI 45 Young offenders engagement in suitable education, employment or training</p>	

Healthier People with a Better Quality of Life	
<ul style="list-style-type: none"> ▪ Health inequalities ▪ Decent homes ▪ Independent living ▪ Staying active ▪ Child poverty ▪ Achievements of looked after children ▪ Home security and safety 	
PSA	National Indicators
PSA 11 Narrow the gap in educational achievement between children from low income and disadvantage backgrounds and their peers	<p>NI 92 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest</p> <p>NI 93 Progression by 2 levels in English between Key Stage 1 and Key Stage 2</p> <p>NI 94 Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2</p> <p>NI 95 Progression by 2 levels in English between Key Stage 2 and Key Stage 3</p> <p>NI 96 Progression by 2 levels in Maths between Key Stage 2 and Key Stage 3</p> <p>NI 97 Progression by 2 levels in English between Key Stage 3 and Key Stage 4</p> <p>NI 98 Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4</p> <p>NI 99 Children in care reaching level 4 in English at Key Stage 2</p> <p>NI 100 Children in care reaching level 4 in Maths at Key Stage 2</p> <p>NI 101 Children in care achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths)</p> <p>NI 102 Achievement gap between pupils eligible for free school meals and their peers achieving the expected level at Key Stages 2 and 4</p> <p>NI 106 Young people from low income backgrounds progressing to higher education</p>
PSA 12 Improve the health and wellbeing of children and young people	<p>NI 50 Emotional health of children</p> <p>NI 52 Take up of school lunches</p> <p>NI 53 Prevalence of breastfeeding at 6 – 8 weeks from birth</p> <p>NI 54 Services for disabled children</p> <p>NI 55 Obesity among primary school age</p>

	children in Reception Year
PSA 15 Address the disadvantage that individuals experience because of their gender, race, disability, age, sexual orientation, religion or belief	NI 3 Civic participation in the local area NI 140 Fair treatment by local services
PSA 17 Tackling poverty and promote greater independence and well-being in later life	NI 137 Healthy life expectancy at age 65 NI 138 Satisfaction of people over 65 with both home and neighbourhood NI 139 People over 65 who say that they receive the information, assistance and support needed to exercise choice and control to live independently
PSA 18 Promote better health and well-being for all	NI 120 All-age all cause mortality rate NI 123 16+ current smoking rate prevalence NI 136 People supported to live independently through social services (all ages)
PSA 19 Ensure better care for all	NI 126 Early access for women to maternity services NI 127 Self reported experience of social care users
PSA 20 Increase long term housing supply and affordability	NI 154 Net additional homes provided NI 155 Number of affordable homes delivered (gross) NI 156 Number of households living in Temporary Accommodation
PSA 16 Increase the proportion of socially excluded adults in settled accommodation and employment, education or training	NI 143 Offenders under probation supervision living in settled and suitable accommodation at the end of their order or licence NI 144 Offenders under probation supervision in employment at the end of their order or licence NI 145 Adults with learning disabilities in settled accommodation NI 146 Adults with learning disabilities in employment NI 147 Care leavers in suitable accommodation NI 148 Care leavers in employment, education or training NI 149 Adults in contact with secondary mental health services in settled accommodation

	NI 150 Adults in contact with secondary mental health services in employment
Other Indicators linked to this priority:	
NI 49 Number of primary fires and related fatalities and non-fatal casualties, excluding precautionary checks.	
NI 121 Mortality rate from all circulatory diseases at ages under 75	
NI 122 Mortality from all cancers at ages under 75	
NI 124 People with a long-term condition supported to be independent and in control of their condition	
NI 125 Achieving independence for older people through rehabilitation/intermediate care	
NI 130 Social care clients receiving self directed support (direct payments and individual budgets)	
NI 135 Carers receiving needs assessment or review and a specific carer's service, or advice and information	
NI 141 Number of vulnerable people achieving independent living	
NI 142 Number of vulnerable people who are supported to maintain independent living	
NI 187 Tackling fuel poverty – people receiving income based benefits living in homes with a low energy efficiency rating	
NI 116 Proportion of children in poverty	
NI 149 Adults in contact with secondary mental health services in employment	
NI 146 Adults with learning disabilities in settled accommodation	
NI 158 % of decent council homes	

People and Customer Focussed <ul style="list-style-type: none"> ▪ Value for money ▪ Accessible services and fair treatment ▪ Satisfaction ▪ Volunteering ▪ Social isolation and exclusion ▪ Civic engagement 	
PSA	National Indicators
PSA 21 Build more cohesive, empowered and active communities	<p>NI 1 % of people who believe people from different backgrounds get on well together in their local area</p> <p>NI 2 % of people who feel that they belong to their neighbourhood</p> <p>NI 4 % of people who feel they can influence decisions in their locality</p>
<p>Other Indicators linked to this priority:</p> <p>NI 14 Avoidable contact: The average number of customer contacts per resolved request</p> <p>NI 6 Participation in regular volunteering</p> <p>NI 179 Value for money – total net value of ongoing cash-releasing value for money gains that have impacted since the start of the 2008-09 financial year</p> <p>NI 5 Overall/general satisfaction with the local area</p> <p>NI 4 % of people who feel they can influence decisions in their locality</p> <p>NI 7 Environment for a thriving third sector</p> <p>NI 3 Civic participation in the local area</p> <p>NI 140 Fair treatment by local services</p>	

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Better Places Partnership - Progress Update Report							Overview of Progress NRF / SSCF 2007/08 programme		LAA Indicator	Sustainable Community Strategy Priority
No.	Funding	NRF/SSCF Project Name	Allocation	Spend to date	Comment re spend	Performance	Outputs to be achieved	Progress	SSC 19 Environmental quality as measured by BV199 and BV89 in combination which measures perceptions of cleanliness.	People at the heart of change
1	Neighbourhood Renewal Funding	Graffiti and Fly posting removal	£75,000	69,146	Spend on target	Performance for the YTD based on local monthly in-house monitoring is around 9%. Performance for the YTD based on in-house monitoring of target wards based on BVPI 199a survey criteria is 6%. Performance based on independent Encams surveys is around 5%.	The target for the year against BVPI 199b is 5%. Improved resident perception is also dependent on how well we perform at clearing graffiti.	Progress against the 5% performance target has been good. Performance in tranche 3 of this year, December 07 to March 08, will be critical if the target for the year is to be met. Work is already well under way to ensure that graffiti is being removed pro-actively to help achieve the tranche 3 performance we need. Work is being targeted to focus on particular land uses where graffiti is causing BVPI 199b score to fall. Have trialled high level difficult to reach graffiti and this has proved successful.	SSC 19 Environmental quality as measured by BV199 and BV89 in combination which measures perceptions of cleanliness.	People at the heart of change
2	Neighbourhood Renewal Funding	Fly Tip management	£150,000	52,827	Spend on target - November spend has not gone through yet	We have carried out fly tip clearance from 26 specific sites around the borough. This includes clearances of clinical waste and asbestos. In addition to this we have carried out pro-active and reactive removal of hazardous waste including items such as paint, chemicals and unidentified substances they may be a risk to health.	The target for the year against BVPI 199d is 2, which is to say that as a borough we are deemed 'very good' in dealing with fly tips.	This is a score reported annually after the end of the year based on returns made by the borough to the Government's 'Fly capture' database. This score depends on falling numbers of fly tips cleared and increasing enforcement activity against fly tippers. At this point in the year it is envisaged that a score of 2 will be achieved. Performance against this task also feeds into resident satisfaction. Updated list of sites has been confirmed, and works carried out under this project are linked with Clean Sweep campaigns.	SSC 19 Environmental quality as measured by BV199 and BV89 in combination which measures perceptions of cleanliness.	People at the heart of change
3	Neighbourhood Renewal Funding	Abandoned vehicles	£100,000	60,000	Spend on target - November spend has not gone through yet	99.5% year to date vehicles removed within 24 hours of entitlement. This last quarter has been 100%.	Target of 92%	Again this quarter has seen a gradual decline in the number of vehicles inspected and subsequently removed. This is most likely due to the current high value of scrap and the increasing awareness of abandoned vehicles. We are in the final stages of awarding the contract for the 16 month period whilst we are tendering for the combined removal contract which will cover the removal of abandoned vehicles, untaxed vehicles, nuisance vehicles, obstructing vehicles and those parked in contravention. The award of the temporary contract will reduce the cost of the removal, depollution and disposal of vehicles which will result in an underspend, this is not expected to be significant. With the decline in abandoned vehicles we are now focussing on nuisance vehicles and working together with the Police, Enforcement and DVLA.	SSC 21 An increase in the number of abandoned vehicles removed within 24 hours from the point where the local authority is legally entitled to remove vehicle (BVPI 218b)	People at the heart of change
4	Neighbourhood Renewal Funding	Community Clear ups	£80,000	24,958	Spend on target - November spend has not gone through yet	So far this year, the CCU service has been provided to 23,844 households.	Service to be provided to all 80,000 households eligible for Community Clear Up.	The Community Clear Up schedule runs over a six month period - September to March 08. The schedule of clear ups work on a ward by ward basis, giving all eligible properties a free collection of bulky waste items. Project started in September 2007 - So far this year, the CCU service has been provided to 23,844 households.	SSC 19 Environmental quality as measured by BV199 and BV89 in combination which measures perceptions of cleanliness. SSC 22 Reduction by 2008 in levels of litter and detritus using BV199	An environmentally sustainable future
5	Neighbourhood Renewal Funding	Litter Management	£135,000	79,504	Spend on target - November spend has not gone through yet	Around 80 new litter bins have been installed.	To install a total of around 200 litter bins.	Nearly half of the planned number of litter bin installations have been completed. Installation of remaining litter bins will be completed by the end of the year with the main aim being that Town Centre locations are adequately served with litter bins and cigarette butt bins are installed at locations suffering the most following the introduction of no smoking locations. Litter bins are the focus of 'love your street' publicity being carried out through Better Haringey.	SSC 19 Environmental quality as measured by BV199 and BV89 in combination which measures perceptions of cleanliness. SSC 22 Reduction by 2008 in levels of litter and detritus using BV199 at district levels.	People at the heart of change

No.	Funding	NRF/SSCF Project Name	Allocation	Spend to date	Comment re spend	Performance	Outputs to be achieved	Progress	LAA Indicator	Sustainable Community Strategy Priority
6	Neighbourhood Renewal Funding	Parks cleansing	£150,000	139,268	Spend on target	Encams BV199a local monitoring YTD Figure 19% This year Haringey won eight green flags making the council the joint leading Green Flag authority in London, with more green flag parkland within greater London than any other borough. Haringey also retained two Green Pennant awards for community managed smaller open spaces.	8 Green Flags and 2 Green Pennants. To achieve low encams scores. Review/implement low encams scores within LAA targets. Delivery of cleaner, safer and greener public spaces.	Parks & Open Spaces improvement agenda geared to improving participation and satisfaction, through investment and stakeholder involvement. Parks Hygiene function is under review and will be more area based in December. The project ensures that the parks environment is cleaner, as this enhances residents perception of safety and also discourages anti-social behaviour and criminal activity. The project is focused on the east of the borough. Although litter is a problem all over the borough the problem currently appears to be greater in east of the borough parks. The project also increases staff presence in the parks sites, which is something which is top of all user survey improvements, and helps raise the profile of parks patrol and litter/dog fouling enforcement. Since April: Eight additional staff employed to cover summer rotas; Publicity materials displayed on park notice boards around the borough; Staff attended park events in NRF areas throughout summer; Organised and ran community park clean ups in green spaces within NRF area and participated in Clean sweeps.	SSC 20 Quality of surroundings: increase in number of green flag award parks; increase in green pennant accredited parks and open spaces; BVPI 119(e) SSC 19 Environmental quality as measured by BV199 and BV89 in combination which measures perceptions of cleanliness.	People at the heart of change
7	Neighbourhood Renewal Funding	Street washing	£150,000	90,667	Spend on target - November spend has not gone through yet	There is no specific performance target directly linked to this project although it does impact on residents perception of the borough both in terms of cleanliness and in terms of liveability.	300,000 metres squared of street washing	Over 55,000 metres squared of street washing has been carried out to date. It is unlikely that the output of 300,000 metres squared of street washing will be achieved this year. This is because some works have to be carried out at night which is more costly, the quality of work completed needs to be of a high standard and the schedules have been re-modelled so that fewer sites with less overall square metreage are being completed leading to travelling time between sites.	SSC 19 Environmental quality as measured by BV199 and BV89 in combination which measures perceptions of cleanliness. SSC 22 Reduction by 2008 in levels of litter and detritus using BV199 at district levels.	People at the heart of change
8	Neighbourhood Renewal Funding	Tottenham High Road Manager	£60,000	36,603	waiting for spend profile	N/A	<ul style="list-style-type: none"> Support traders and deliver a series of three tailor made courses under the Bruce Grove Townscape Heritage Initiative Re-invigorate and expand the two way radio network with training the users and staff and re-launch the Business Watch Work in partnership with the Safer Neighbourhood Teams to help them identify priorities for action by the local business community Organise Tottenham Town Centre Partnership Meetings Work with the council and other agencies to join up working in addressing issues in and around Tottenham High Road 	Delivered flyers to businesses in Bruce Grove promoting training courses. Two courses conducted to date with 21 attendees. Two Town Centre Partnership Meetings have been held. The Partnership elected to send three representatives to the North London Business Tottenham Marketing committee. Six traders agreed to participate in focus groups with Northover Lloyd, the consultancy appointed by North London Business to market Tottenham. Traders also attended a public meeting conducted by the Retail Cluster Champion consultancy. £3,000 contribution from Spurs was obtained towards 2007 Christmas Lighting. All two way radios have now been re-programmed, new call signs have been issued and existing users have been re-trained. The TCM is working closely with the SNT for Tottenham Hale to develop a newsletter to the local business community and also to encourage the betting shops to install two way radios and join the scheme. The TCM is working closely with the two Highway Department Project Managers appointed to deliver the THL's £1.9m local improvement plan grant. The TCM conducted a guided tour of the High Road to	SSC 24 Percentage of residents reporting an increase in satisfaction with their neighbourhood	People at the heart of change
9	Neighbourhood Renewal Funding	Improvement and repairs programme HMOs	£175,000	116,667	Spend on target	The proportion of local authority homes which were non decent at 1st April is 42.58% (bottom quartile). 64 homes have been made decent in the first two quarters of 2007/08. In quarter 2 Homes for Haringey was awarded two stars in the audit commission inspection.	<ol style="list-style-type: none"> Number of proactive surveys within the designated areas. Number of HMOs improved Number of properties with improved security Number of HMO Licensing applications received and the % determined for each area. Tactical investigations of one Rogue Landlords to improve compliance. 	75 property surveys completed, including information of occupancy, sharing of facilities and waste storage and security issues. Six licenses arising from activity have been processed for use as a HMO. Two rogue landlords have been targeted for enforcement action with one found to own at least 46 properties in Haringey. Information has been shared across enforcement agencies including planning, benefits, inland revenue and neighbouring boroughs.	SSC 25 Non decency targets to deliver Decent Homes by 2010.	Healthier people with a better quality of life

No.	Funding	NRF/SSCF Project Name	Allocation	Spend to date	Comment re spend	Performance	Outputs to be achieved	Progress	LAA Indicator	Sustainable Community Strategy Priority
10	Neighbourhood Renewal Funding	Mobile clean up teams and street washing	£200,000	149,720	Spend on target	Performance against BVPI 199a is around 20% for the year to date (low score is good).	Target for this year is 29%. This project contributes towards residents perceptions as well.	The funding has been split between one mobile clean team carrying out intensive site specific cleanliness work and a trial litter pick service in 5 wards. Performance for the YTD is good and the target for the year is likely to be met. The trail project appears to be having a positive impact.	SSC 19 Environmental quality as measured by BV199 and BV89 in combination which measures perceptions of cleanliness. SSC 22 Reduction by 2008 in levels of litter and detritus using BV199 at district levels.	People at the heart of change
11	Neighbourhood Renewal Funding	Saturday night collections	£70,000	43,586	Spend on target	Contributes towards achievement of BVPI 199a target as detailed above. Also contributes towards resident perception.	Completion of refuse and dumps clearance service on all zone 1 roads every Saturday night.	The Saturday night collection service is being completed as required. The service is now well established with two crews undertaking work each Saturday night.	SSC 19 Environmental quality as measured by BV199 and BV89 in combination which measures perceptions of cleanliness. SSC 22 Reduction by 2008 in levels of litter and G16detritus using BV199 at district levels.	People at the heart of change
12	Neighbourhood Renewal Funding	Vehicle take back	£30,000	16,180	Spend on target - November spend has not gone through yet	133 vehicles removed and disposed of this year to date. Removed within 2 days of receipt.	Vehicles to be removed within 2 working days	This quarter we have seen another decrease in the number of vehicles surrendered to the Council. This is most likely because external contractors are offering money for residents unwanted vehicles. The service is well advertised and promoted within the Council.	SSC 21 An increase in the number of abandoned vehicles removed within 24 hours from the point where the local authority is legally entitled to remove vehicle (BVPI 218b)	People at the heart of change
13	Neighbourhood Renewal Funding	Street enforcement	£250,000	166,667	spend on target	In 2006/7 we reported activity for the team which placed it as the highest achieving local authority for enforcement activity for London. This is based on data provided by the Governments Fly capture database.	1. Provide a visible presence on Harringey's streets acting as a deterrent against environmental crime. 2. Reduce incidents of environmental crime within the borough. 3. Raise awareness of the business and residential community of their responsibilities regarding waste.	Recent projects include enforcement at dumping hotspots through redeployment of CCTV, graffiti notices for high level locations, out of hours waste enforcement with Accord and a front gardens project as part of Clean sweep is Harringey and St Anne's wards.	SSC 24 Percentage of residents reporting an increase in satisfaction with their neighbourhood. SSC 19 Environmental quality as measured by BV199 and BV89 in combination which measures perceptions of cleanliness.	People at the heart of change
14	Neighbourhood Renewal Funding	New recycling projects - organic waste, estates recycling and info and education	£215,000	133,662	Spend on target	Recycling performance is measured by BV82 - current performance is 24.21% year to date (against a target of 25% for 2007/8). The estates project has diverted 195 tonnes of recyclable materials from the waste stream since April 2007.	Employment of 3 Recycling Officers to deliver projects and develop services; Provision of recycling services to 5,600 households on estates; Design and development of recycling promotional materials.	A variety of promotional materials and new service leaflets are planned for the coming year including contamination cards to improve the quality of materials collected on the mixed recycling services. During October, stickers have printed for recycling bring bank sites providing updated contact information. Design of Christmas communications and service information also started this month. 3 PO1 Recycling Officers are in full time employment supporting all activities within the Recycling Team, including the roll-out of borough wide commingled service, and planning new services such as the blocks of flats recycling round. This project funds the Estates Recycling service which operates in the Northumberland Park and Seven Sisters areas providing 5,600 households with a commingled recycling service.	SSC 23 Increase the percentage of municipal waste recycled. Percentage of household waste arising sent for recycling or composting (stretch)	An environmentally sustainable future

No.	Funding	NRF/SSCF Project Name	Allocation	Spend to date	Comment re spend	Performance	Outputs to be achieved	Progress	LAA Indicator	Sustainable Community Strategy Priority
15	Neighbourhood Renewal Funding	Finsbury Park Enforcement officers	£30,000	9,000	spend on target - waiting for 2nd quarter invoice	Contributes towards achievement of BVP1 199 target	<ul style="list-style-type: none"> The number of complaints received and responded to The number of businesses advised regarding waste management The number of new trade refuse agreements signed up The number of waste management initiatives implemented 	<p>This project highlights the need for enforcement services in Finsbury Park, an area which has traditionally been neglected due to its location on the borough boundaries of Haringey, Hackney and Islington. This project supports Haringey's enforcement services, and by proactively working together with Haringey, Islington and Hackney's enforcement teams to provide a co-ordinated enforcement service to the area, regardless of borough boundaries. The project also works closely with each of the council's waste contractors to ensure that businesses that need a waste contract are offered a service. This is an important element of clearing the streets of dumped trade waste.</p> <p>Enforcement officers working with approximately 200 traders targeting specific high roads within Haringey, including Green Lanes. Undertaking surveys to ascertain amount of waste produced by traders with a view of promoting waste minimisation and recycling within the business sector.</p>	<p>SSC 24 Percentage of residents reporting an increase in satisfaction with their neighbourhood. SSC 19 Environmental quality as measured by BV199 and BV89 in combination which measures perceptions of cleanliness. SSC 23 Increase the percentage of municipal waste recycled.</p>	An environmentally sustainable future
16	Neighbourhood Renewal Funding	Green Outreach	£100,000	50,000	Spend on target	11 Friends of Parks engaged; 137 Walks/talks with 1786 participants; 2091 Volunteers engaged through educational sessions and events.	<p>Annual outputs include:</p> <ul style="list-style-type: none"> 20 health walks run, 100 volunteers engaged in practical workdays, 50 different participants on walks; 8 Friends of Parks groups supported. 	<p>This project employs 3 BTCV Green Outreach Officers to work with communities in the east of the borough to improve surroundings and encourage involvement as volunteers to work on targeted projects. The projects include bulb planting with school children, community clear up and planting days in parks, support for Friends of park groups, assistance with applying for funding and practical conservation workdays. The project is progressing well local people who recognise the value that the project brings to their lives. The Officers also work on Green Flag and Green Pennant sites, facilitating better management of these through involving local people in their ongoing maintenance. This is a requirement of Green Flag and Green Pennant and goes a long way to achieving the award. The Officers are also trained walk leaders and lead regular health and guided walks around several parks. Outputs achieved include: 11 Friends of Parks engaged; 137 Walks/talks with 1786 participants; 2091 Volunteers engaged through educational sessions and events.</p>	<p>SSC 20 Quality of surroundings: increase in number of green flag award parks; increase in green pennant accredited parks and open spaces; BVP1119(e)</p>	People at the heart of change
17	Neighbourhood Renewal Funding	Vulnerable Communities programme	£50,000	24,667	spend on target	N/A	<p>Football Project Provision of quality football coaching after schools to increase extended schools sports provision.</p> <p>Walking Project</p> <ul style="list-style-type: none"> recruit, retain, support volunteers; increase participation by 1% per year; increase participation of under-represented groups; Haringey parks walking signage including diagrams, maps and distances as appropriate. reprint & distribute summary leaflet listing all walks with supporting existing literature for the major walks like the Capital Ring Walks, the New River Walk, and the Lee Valley Walks 	<p>Football Oct 06 - March 07 attendance 5,782 (11% girls & BME 62% 4,013 primary & 1,769 secondary). March 07 - July 07 - attendance 6497 (21% girls, 83% BME 5,333 primary and 1,164 secondary). Current programme - 47 hourly slots 34 in primary and 4 in secondary and 9 in special school units. 8 sessions are girls only. Also 3 lunch time sessions have just started - approximately 680 attendance per week. Celebrating Children's Achievement event planned for Jan 08. Numerous CPD sessions for coaching staff and 1 newsletter for partners, schools. Volunteer development planned for 08. Walking - leaflet reprinted and distributed. Organised walks occurring each week run by partners PCT & BTCV - approximate numbers 300 monthly. Volunteer Walk leaders are being recruited currently.</p>	<p>HCOP 5 Increase the proportion of adults and young people taking part in sport and recreational activity for at least 30 minutes at least three days per week</p>	Healthier people and a better quality of life

No.	Funding	NRF/SSCF Project Name	Allocation	Spend to date	Comment re spend	Performance	Outputs to be achieved	Progress	LAA Indicator	Sustainable Community Strategy Priority
18	Neighbourhood Renewal Funding	Working with education and voluntary sectors to increase fitness activities and sports participation among young people	£100,000	56,420	Spend on target - October and November spend has not gone through yet	N/A	1200 hours of high quality sports activity commissioned for summer 07. 1000 hours of high quality sport and physical activity commissioned for other holiday period - April 07 to March 08. Various small support projects to promote better female sport results particularly at the Youth Games. 20 young sports people picked to receive Haringey Sports Scholarship. 25 Level 1 NGB coaching qualifications	1700 hours commissioned in summer 07. Half term - 800 hours commissioned to date with another approximately 250 hours for Feb 08. Attendances - Easter 07- 2563 - May 07 -911- Summer 07 - 9629 Oct 07 - 1209 Female rankings at Youth Games improved in Netball, table tennis (07 first year of attendance), squash (first year of attendance), football and swimming. Scholarships for 08 will be publicly announced at the beginning of Dec. In 2007 a total of 44 young sportspeople were awarded between £250 and £1500. Notable successes include Ali Jawad who is now ranked the 2nd Junior in the world in power lifting and is expected to qualify for the 2008 and 2012 Paralympics. Torema Dorsett ranked 2nd 100m junior and 14th overall in England another 2012 prospect. a number of players from Haringey Angels basketball who again won the Youth Games and also the under 18's National Champ's and a number of swimmers who are now at county level. A number of young Haringey athletes have completed coaching qualifications. 'Haringey Celebrating Sport Awards' attracted 150 sports performers, sports volunteers, friends	HCOP 5 Increase the proportion of adults and young people taking part in sport and recreational activity for at least 30 minutes at least three days per week	Healthier people and a better quality of life
19	Neighbourhood Renewal Funding	Active youth card	£50,000	27,671	Spend on target	N/A	10,000 cards distributed by March 08. Increase leisure centre usage by juniors - especially economically disadvantaged juniors. Promote sport and physical well being to young people	11,500 cards distributed. 2,900 cards validated at the leisure centres. 1,000 cards validated at sports activities during Summer Uni. 20% increase in junior use at Park Rd. slight decreases in use at Tottenham Green & White Hart Lane to be further investigated, likewise use by more disadvantaged juniors. Promotions include Summer Uni and a number of other outreach opportunities at school sports events, Youth space website. January will see the 3rd phase of the project with promotions more targeted at the youth market. Card to be used at other sites besides leisure centres such as Broadwater Farm, NPCCS and the new 6th form centre. A new Youth programme at the leisure centres will be launched in January 08	HCOP 5 Increase the proportion of adults and young people taking part in sport and recreational activity for at least 30 minutes at least three days per week	Healthier people and a better quality of life
20	Neighbourhood Renewal Funding	Accessible Transport programme	£70,000	29,645	Spend on target	N/A	1. To increase membership base to 100 registered user groups by March 2008, rising to 150 by March 2009 and 190 by March 2010. 2. To provide vehicle hours, which equate to 50% utilisation of allocated vehicles assuming a 12-hour day. (Allocation of vehicles - Quarter 1 = 0, Q2 = 0.5, Q3 = 1, Q4 = 2) 3. Quarterly Group Transport forums/events (3 in year 1) 4. To introduce and review the quality of service delivery through user consultation and feedback (from quarter 3) 5. To develop strong partnerships with key agencies 6. To provide 800 trainee hours per year on minibuses (600 in Year 1).	Community transport scheme - Outputs achieved of far include: current membership of 48 registered users made up from voluntary and community groups. Vehicle hours used to date is 172 hours. One quarterly group transport forum has been held to date. Four user consultation surveys are planned for this quarter, but 4 surveys are planned for the third quarter. At the end of quarter 2, 242 trainee hours has been provided on the minibuses. Shoppa Service - Formal consultations have been held at 17 sheltered housing schemes across Haringey, with 115 people attending. Capital Call scheme - currently has 741 members, who have made 1062 trips using this service during the first six months of the year.	SSC 24 Percentage of residents reporting an increase in satisfaction with their neighbourhood.	Be people and customer focused
1	Safer and Stronger Communities Funding	Road safety programme	£200,000	4,498	November spend has not gone through yet	117 people killed or seriously injured in 2006 up from 94 in 2005 but a reduction on the 131 in 2004. 3 year average shows a positive trajectory. 19 children killed or seriously injured in 2004, 15 in 2005 and 16 in 2006, average nationally 22.	Two traffic schemes are funded by SSCF: Grove Traffic calming - Further satisfaction surveys have been carried out. Initial meeting has been held. Working towards having the design and resident consultation stage completed by Feb 08 with the works planned to start in March 08. Brantwood Road Prevention of HGVs - Site survey completed. Design completed. Currently undertaking Statutory consultation, this finishes on 23.11.07. Report will be drafted and ready for approval early Dec. Works start on site 12.12.07 for completion by 21.12.07. Performance is monitored through project meetings and monthly meetings with the Contractor. Certification of invoices is approved after site checks for the quality of works.	SSC 24 Percentage of residents reporting an increase in satisfaction with their neighbourhood. SSC 5 Reduction in the proportion of adults saying they are in fear of being a victim of crime	Safer for All	

No.	Funding	NRF/SSCF Project Name	Allocation	Spend to date	Comment re spend	Performance	Outputs to be achieved	Progress	LAA Indicator	Sustainable Community Strategy Priority
2	Safer and Stronger Communities Funding	Northumberland Park street Lighting	£215,000	60,571	Spend on target		Relighting of Northumberland Park Housing Estate.	Progress has been good with over 50% of the works completed and the remainder is in design and valuation stages. Full spend is expected by February. Currently working section by section, to ensure all areas are linked up and also to ensure remain within budget.	SSC 24 Percentage of residents reporting an increase in satisfaction with their neighbourhood. SSC 5 Reduction in the proportion of adults saying they are in fear of being a victim of crime	Safer for All
3	Safer and Stronger Communities Funding	Improving smaller green open spaces - tree planting, signage and furniture	£265,000	127,052	Waiting for revised spend profile	CPA BV119 rating, shows a 21% increase in satisfaction with Parks, Playgrounds and Open Spaces, from 43% to 64% (very good/good) between 2004/5 and 2006/7. Annual Residents Survey indicated a 5% improvement in satisfaction from 52% to 57% (excellent/good) between 2005/6 and 2006/7. Parks User Survey shows a 2% improvement from 6.59 to 6.8 in 2006/7, and above the national average of 6.55. Current use of our open space in Haringey stands at 9.75m visits and average 43 visits per resident per annum (GPMS usage calculator – KMC Consultancy).	<p>Oliver Tambo Memorial: Project completed on 17th October. On site night security personnel remain on site whilst CCTV installation being explored. Needs cost allocation for a fixed camera provision. Siemens have provided outline specification. Cost £130K.</p> <p>Green Flag Standards: Bruce Castle Park paddling pool completed this month. Successful completion of In Bloom. Haringey in Bloom awards took place on 24th October, attended by Mayor, Councillors, Residents, Sponsors and Staff. Groundwork are currently working on projects in the following parks - Belmont, Noel, Paignton and Falkland and Fairfax. They are fund raising for Belmont and Noel and carrying out design work for Paignton and Falkland and Fairfax. They are also working with the community around the Salisbury Road allotments to set up a sustainable allotment gardening group. Tree planting identified at 495 sites, funding streams identified: capital, FfH, Making the Difference and Transport for London. Tree Strategy/Planting Programme added to the forward Plan.</p>	SSC 20 Quality of surroundings: increase in number of green flag award parks; increase in green penant accredited parks and open spaces; BVPI 119(e)	People at the heart of change	
4	Safer and Stronger Communities Funding	Street wardens	£150,000	102,592	Spend on target	Street Patrols - 1076. Waste issues dealt with - 540. Street scene issues dealt with 180. Joint ops with police - 25. Community mtgs attended - 10. Prosecutions - 11. FPNs issued - 314. FPNs paid - 290. Enforcement notices served - 96.	Operation Safer Shopping, Operation Stop It. Completion of monthly targets relating to performance to date	Wardens carry out daily patrols of areas proactively picking up issues. Wardens also respond to complaints from local residents. In dec 2007 the team will be working closely with the police and Town Centre Management etc to carry out Operation Safer Shopping. In addition to this the team will carry out late patrolling duties to tackle out of hours waste related offences. Wardens have worked to tackle illegal street trading, illegal street signage and to work with partners around no smoking legislation and licensing and noise issues locally. Wardens have worked with two local residents groups to address issues of derelict and unkempt land etc.	SSC 24 Percentage of residents reporting an increase in satisfaction with their neighbourhood. SSC 5 Reduction in the proportion of adults saying they are in fear of being a victim of crime	Safer for All
5	Safer and Stronger Communities Funding	Enhanced programme of energy / fuel efficiency improvements in private sector homes	£175,000	143,668	Spend on target	The proportion of local authority homes which were non decent at 1st April is 42.58% (bottom quartile), 64 homes have been made decent in the first two quarters of 2007/08. In quarter 2 Homes for Haringey was awarded two stars in the audit commission inspection. 775 properties received upgraded security measures; 153 properties received upgraded energy efficiency measures.	<p>Quarter 1. Identify areas for targeting project, meet with contractors and surveyors, survey areas.</p> <p>Quarter 2. Install security and or energy efficiency measures to 75 homes occupied by vulnerable residents</p> <p>Quarter 3. Install security and or energy efficiency measures to 75 homes occupied by vulnerable residents</p> <p>Quarter 4. Install security and or energy efficiency measures to 50 homes occupied by vulnerable residents. Carry out 20 heating jobs across the year.</p>	This project delivers energy efficiency and security measures to homes occupied by vulnerable people. The project supports the wider council objective of achieving decent homes. The project specifically targets private sector homes. To date most of the projects allocation of funds has been spent on improving security measures of qualifying residents living in the super output areas. The reason for this is that this project is the only funding that the private sector housing team has to support vulnerable residents who want to improve their home security. The Health and Housing team received funding from the North London Sub Region which must be spent on improving thermal comfort. Due to the take up of measures it was decided that only emergency heating cases would be considered using SSCGF funds. As yet we have had no need to allocate funds to this outcome and it is unlikely that the proposed output of 20 heating jobs will be achieved. To date: 775 Properties have received upgraded security measures; 153 Properties have received upgraded energy efficiency measures; No properties have received heating systems; C02 reduction	HCOP 10 Improve living conditions for vulnerable people ensuring that housing is made decent, energy efficient and safe by: Decreasing tonnage of carbon emitted; Achieving top banding for older people permanently admitted into residential / nursing care (PAF C72), and; Achieving top banding of vulnerable adults admitted permanently into residential / nursing care (PAF C73)	Healthier people with a better quality of life

No.	Funding	NRF/SSCF Project Name	Allocation	Spend to date	Comment re spend	Performance	Outputs to be achieved	Progress	LAA Indicator	Sustainable Community Strategy Priority
6	Safer and Stronger Communities Funding	Automated public conveniences	£125,000	12,500	Spend on target	N/A	To install a new APC in Bruce Grove, providing improved facilities for residents, visitors and workers in the area. Reduction in unloading on public highways. Also contributes to resident perception.	Due to the high density of buildings and limited width of public highway pavements, finding an appropriate site for a new APC has proved to be a challenge. Three potential sites have been identified and stakeholder feedback is crucial in the decision as to where the APC is to be sited. Consultation documents are being drawn up and this is expected to be carried out in January. Plans are being produced in relation to sites identified and connections to utilities. Risk that this project may not be delivered within timescale.	SSC 24 Percentage of residents reporting an increase in satisfaction with their neighbourhood.	People at the heart of change

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